

2022-2023 BUDGET BINDER

UNIVERSITY STUDENT UNION
CALIFORNIA STATE UNIVERSITY,
NORTHRIDGE

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1. Budget Message

To the University Student Union Board of Directors, Finance Committee, Staff, and Students:

INTRODUCTION

The purpose of this message is to provide an overview of the Budget Allocation Proposals presented herein. The budget is how the organization implements its strategic priorities and allocates resources to student programs, services, and facilities. These proposals reflect our commitment to the students of California State University, Northridge, as well as the campus community, to maintaining financial viability and integrity within the constraints of available resources.

THE FISCAL YEAR 2021-2022: TRANSITION, CHALLENGE, AND HOPE

The fiscal Year 2021-2022 has been a year of transition and challenge.

Our society is witnessing continuing political polarization, rising crime rates, and homelessness while the war raging in Ukraine is displacing millions and resulting in thousands of needless deaths.

Inflation is presenting itself with increasing prices for housing, food, and gasoline, which has been and is continuing to, impact the economy. This is caused by an increase in the demand for goods and services that the global supply chain cannot keep up with. Major shipping traffic jams at west coast ports have led to shortages in goods in many industries. Prices are rising faster than wages and the average worker is experiencing even more difficulty making ends meet.

Rising prices for labor & commodities, a potential increase in borrowing rates, unprecedented escalation costs and potential decreases in student headcount have created the perfect financial storm for the New Heart of Campus Expansion Project. Commodities such as steel, iron, lumber, and copper have increased from 37.5% to 73.4%.

The USU, campus partners, the general contractor, architects, and consultants are working tirelessly through the schematic design process to identify areas where cost savings can be attained to maintain fidelity to the New Heart of Campus student fee referendum and promises made to our students.

Additionally, to keep up with inflation, the City of Los Angeles unexpectedly raised the minimum wage from \$15.00 per hour to \$16.04 per hour effective July 01, 2022. Although increases in wages are beneficial for student employees, it also means that less funding is available to allocate to the New Heart of Campus project and programs and services, creating more roadblocks for the New Heart of Campus Financial Plan and FY 2022-23 budget planning efforts.

Over the last year, the USU and the nation as a whole have experienced an unprecedented number of staff resignations and position turnovers. The USU's employee turnover rate, which closed out at 8.5% for FY 2020-21, reached 23% as of May 2022 for FY 21-22. This coincides with a nationwide trend that culminated this March 2022 with a record 4.5 million Americans quitting their jobs. While the USU provides a positive work environment and excellent benefits and perks, historic lower CSU wages for comparable positions, and inflation coupled with the increase in the City of Los Angeles' minimum wage, raises the need for an increase in staff wages. The USU Executive Director and the Associate Director, Human Resources & Professional Development are working with Student Affairs administrators and CSUN Human Resources to determine how to best address this situation.

At 249, student assistant employees are about one-third less than that which we had pre-pandemic, and the current average length of student employment is about 11 months versus about 13 months pre-pandemic. Some new hires have resigned from employment within just weeks of hiring, with the most common reason cited as having found new

employment that is more closely aligned with their career aspirations. Updated wage schedules reflecting the city's minimum wage increase were approved in the spring of 2022 for these employee groups.

We entered Fiscal Year 2021-22 with the expectation that students would be returning to campus in the fall of 2021, but the Delta and Omicron variant had other plans.

The good news is that almost all CSUN faculty, students, and staff have since been fully vaccinated and boosted. Students began to return to campus in February 2022.

The CSUN parking lots are filling back up, students are zipping along to class on their scooters and skateboards, and foodservice locations are re-opening. The campus community and off-campus groups are meeting in person and the USU's programs are finally escaping from Zoom. The East Conference Center, Sol Center, Student Recreation Center, Oasis, and Computer Lab are all open and receiving students and clients. Enrollment in Sunny Days camp is almost at pre-pandemic levels.

SOCIAL JUSTICE IS OUR MAIN FOCUS

In our 2021-22 Budget Message we stated the following:

Social injustice experienced during the pandemic inspired to review the heart and soul of who we are and what we do as an organization.

The USU Internal Diversity, Equity & Inclusion Work Team embarked on a journey to review and redraft the USU Mission Statement. In May 2021, the Diversity & Inclusion Committee, in collaboration with the BOD Chair and Vice-Chair, recommended for approval to the Board of Directors the following language for the revised Mission Statement:

The University Student Union, as the heart of campus, uplifts and empowers students to achieve educational, personal, and professional goals by providing leadership development, meaningful employment, and innovative programs, services, and facilities. We promote equity, inclusion, and well-being, while encouraging social justice advocacy to help Matadors feel heard, respected, and connected to CSUN.

This Mission Statement... encapsulates the overall purpose of the USU and its impact on student success.

The new Mission Statement, which was approved by the USU Board on 6/03/21, reflects the importance of diversity and inclusion. The USU continues to grow its diversity, equity, and inclusion initiatives, programs, and services. Diversity, Equity, and Inclusion are at the forefront of what we do at the USU.

In 2022-23, the focus on diversity, equity, and inclusion continue with the addition of a new department (Equity, Programs, and Leadership). In addition, we are in the process of hiring an Associate Executive Director whose focus will be on diversity, equity, and inclusion issues.

STATE OF CALIFORNIA BUDGET

The 2022-23 California budget is fiscally healthy. The "Rainy Day Fund" has increased from \$19.3 billion to \$20.3 billion meaning that the State has a larger financial reserve to absorb decreases in revenue during the economic downturn that will eventually come.

The Governor's budget allocates funding for the following priorities:

- COVID-19 pandemic resources
- Education
- Expanding opportunities through workforce training and supportive services for displaced workers
- Climate change

CSU BUDGET

The Governor continues to support the CSU via the multi-year Compact. The Compact provides substantial and sustained funding increases (5%) through the fiscal year 2026-27 in exchange for commitments to expand student success, equity, and affordability, and to create pathways to high-demand career opportunities.

The funding increases in the Compact are provided in recognition of the CSU's commitment to the following:

- Increasing access to the CSU
- Improving student success and advancing equity
- Increasing the affordability of a CSU education
- Supporting workforce preparedness and high-demand career pipelines
- Providing access to online course offerings

CSUN STUDENT HEADCOUNT

The USU is projected to receive 85.2% of its 22-23 budget from student fees. Student fee revenue is based on student headcount (enrollment).

The projected CSUN headcount is a challenge for the 22-23 fiscal year. The projected headcount is 36,998 for fall 2022 and 33,403 for spring 2023 for an annual average of 35,200 students. 35,200 is below the 36,260 students projected in the USU's long-term financial plan. We will be closely monitoring the projected and actual headcount and make any adjustments to the financial plan as necessary.

FINANCIAL STRATEGIES

The USU has implemented various strategies to ensure that we can withstand economic downturns and maintain our long-term financial viability.

Strategy 1: Financial Plan

Our first strategy is to ensure that total revenues and expenditures in the operating budget proposal align with the corresponding revenues and expenditures in the financial plan. We are continuing to work closely with our consultants Brailsford & Dunlavey to continually update the plan with the latest financial information.

Strategy 2: Debt Service Coverage Ratio (DSCR)

The second strategy is to maintain the Debt Service Coverage Ratio (DSCR) above 1.25¹ which means that there is always a \$1.25 of net student fee revenue available for every \$1.00 of annual debt service.

Strategy 3: Unallocated Reserves

The third strategy is to build up Unallocated Reserves to handle unexpected economic events and any other financial contingency. On 22-23, we will continue our successful strategy of increasing the Unallocated Reserve balance by transferring unutilized funds identified during quarterly budget reviews to Unallocated Reserves.

Strategy 4: Administrative Contingencies

The fourth strategy is to retain a reserve for one-time, non-recurring Administrative Contingency purchases². Administrative Contingencies are included as a part of the Operating Budget Allocation Proposal.

The 22-23 proposed budget for Administrative Contingencies is \$121,377. The details of the Administrative Contingencies are included in **Exhibit 1**.

BUDGET ALLOCATION PROPOSALS

Capital Outlay Allocation Proposal

Capital Outlay, also known as fixed assets, is defined as a single item purchase or project greater than \$5,000 that is used in a productive capacity in the USU for more than one year.

We are requesting an allocation totaling \$70,268. **Exhibit 2** provides the details and justifications for the three items in the proposal.

Major Purchase, Repair, & Maintenance Allocation Proposal

The Major Purchase, Repair & Maintenance fund is administered by the campus on behalf of the USU. This fund is used for major purchases, repairs, and replacements exceeding a total of \$100,000.

We are requesting an allocation totaling \$181,288. The annual transfer³ to the Repair & Replacement Fund for 22-23 is projected to be \$1,250,000. **Exhibit 3** provides the detail and justification for the one item requested in the proposal.

Designated Reserves Allocation Proposal

The Board of Directors sets aside Designated Reserves⁴ for specific purposes such as payroll-related items. We are requesting an allocation of \$918,262. **Exhibit 4** provides the details of the Designated Reserves Allocation Proposal.

Operating Budget Allocation Proposal

The University Student Union's 22-23 Budget Allocation Proposal totals \$19,107,099. The USU is proposing a breakeven Operating Budget which means that the total budget for revenue equals the total budget for expenditures. The summary of the Operating Budget Allocation Proposal is shown in **Exhibit 5.**

Where the Money Comes From

The projected increase in revenue is \$1,111,064 or 6.2%. Student union fees provide 85% of the operating revenue budget and non-student fee revenue accounts for 15% of the operating revenue budget.

All revenue categories are projected to increase except Interest Income although this may change as interest rates begin to rise. Student fee income is based on the most recent student headcount forecast made available by the campus.

Decreases in student headcount may have an adverse financial impact on Student Union Fee revenue. Decreases in student fees are managed by realigning expenditures with revenues during quarterly budget reviews. The following table summarizes the dollar and percentage variances in each Revenue category:

REVENUE	2021-22 Adopted Budge		2022-23 Proposed Budget		\$ Variance		% Variance
Student Union Fees	\$	15,905,060	\$1	16,271,507	\$	366,447	2.3%
Food Service Commissions	\$	=	\$	40,000	\$	40,000	-
Rental Income	\$	565,875	\$	758,494	\$	192,619	34.0%
Program Income	\$	311,936	\$	501,075	\$	189,139	60.6%
SRC Income	\$	280,459	\$	534,949	\$	254,490	90.7%
Interest Income	\$	84,516	\$	70,600	\$	(13,916)	-16.5%
Grant Revenue	\$	657,100	\$	720,060	\$	62,960	9.6%
Miscellaneous Income		191,089	\$	210,414	\$	19,325	10.1%
Total Revenues	\$	17,996,035	\$1	19,107,099	\$	1,111,064	6.2%

Where the Money Goes

The projected increase in expenditures is \$1,111,064 or 6.2%. Salaries & benefits comprise 67.2% of the expenditure budget and Operating Expenditures comprise 32.8% of the expenditure budget. The percentage of total salaries and benefits to the total budget is higher than it has traditionally been (less than 65%).

It was necessary to reduce salary, benefits, and operating expenditures by approximately \$1 million to keep the 22-23 budget in line with the long-term financial plan. The following table summarizes the dollar and percentage variances in each Expenditure category:

		2021-22		2022-23			
Expenditure Category		Adopted	Proposed			Variance \$	Variance %
	Budget		Budget				
Cost of Goods Sold	\$	6,500	\$	15,900.00	\$	9,400	144.6%
Salaries	\$	5,215,350	\$	5,741,365	\$	526,015	10.1%
Hourly	\$	194,906	\$	494,634	\$	299,728	153.8%
Student	\$	3,593,834	\$	3,695,825	\$	101,990	2.8%
Benefits	\$	2,797,453	\$	2,909,968	\$	112,515	4.0%
General Operating Expenses	\$	330,237	\$	341,127	\$	10,889	3.3%
Supplies & Services	\$	2,079,043	\$	2,131,114	\$	52,072	2.5%
Travel	\$	156,030	\$	195,672	\$	39,642	25.4%
Utilities	\$	1,174,054	\$	1,270,528	\$	96,474	8.2%
Repairs & Maintenance	\$	1,709,848	\$	1,830,724	\$	120,876	7.1%
Fees & Charges	\$	69,404	\$	64,301	\$	(5,103)	-7.4%
Reserves	\$	404,504	\$	121,377	\$	(283,127)	-70.0%
Grants & Scholarships	\$	75,099	\$	75,203	\$	104	0.1%
Expendable Equipment	\$	94,689	\$	126,114	\$	31,425	33.2%
Amortization & Depreciation	\$	164,065	\$	136,094	\$	(27,971)	-17.0%
Pension Related Charges	\$	(68,981)	\$	(42,847)	\$	26,134	-37.9%
Total Expenditures	\$	17,996,035	\$	19,107,099	\$	1,111,064	6.2%

Summary

Once adopted by the Board of Directors, the budget establishes the direction for the USU's programs and services for the coming fiscal year. It represents the synthesis of the Board of Directors' direction on how best to accomplish the USU's strategic priorities through available resources, policies, and sound financial and business practices. With this in mind, the review and adoption of the operating budget are one of your most important roles.

We strongly recommend that the Board adopt the 22-23 Allocation Proposals as presented.

We look forward to the challenging year ahead!

Respectfully Submitted,

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Debra L. Hammond Executive Director Joseph Illuminate

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Associate Director, Accounting & Finance

EXHIBIT 1 – ADMINISTRATIVE CONTINGENCIES

DEPT	DESCRIPTION					
31050	Tangram Furniture - DREAM Center Front Office & Lounge Space	\$	20,500			
31350	One Card Licenses/Event Tracking (Place Holder)	\$	15,000			
33010	Sightlines Consulting - Update the 30-Year Major Repair & Replacement Plan	\$	36,000			
33020	Associate Executive Director Salary	\$	40,000			
33030	Fulgent Therapeutics	\$	9,877			
	TOTAL	\$	121,377			

EXHIBIT 2: CAPITAL OUTLAY ALLOCATION PROPOSAL

Item No.	Dent No. Dent Name ' Item Description I		Fixed Asset Type		Base Cost	Contingency	Total Cost		
1	31075	SRC Aquatics	Ryan Hairapetian	Pool Covers	Equipment	2	\$ 24,642	\$ 2,464	\$ 27,106
2	31075	SRC Aquatics	Ryan Hairapetian	Pool Vacuums	Equipment	2	\$ 19,998	\$ 2,000	\$ 21,998
3 35050 USU RES Chris Jensen Planar Display Monitor		Equipment	1	\$ 19,240	\$ 1,924	\$ 21,164			
			\$ 63,880	\$ 6,388	\$ 70,268				

-		
		JUSTIFICATIONS
		Pool covers for the Plaza Pool and Student Recreation Center pool were purchased in 2012 when the facility first opened. Since that time, the pool covers have become frayed and need to be replaced. The life expectancy of pool covers is 10 years.
	2	The USU has two pool vacuums. One vacuum for the Plaza Pool and one vacuum for the Student Recreation Center Pool. One vacuum is non-operational and cannot be repaired. The remaining vacuum is being used to clean both pools. Both pool vacuums were purchased in 2017-18 and the life expectancy of a pool vacuum is 3-4 years. It is anticipated that the current functioning pool vacuum will soon fall into disrepair because it is at the end of its life cycle and because it is being used to sweep both pools.
	3	The current display in the USU Conference room is a projector that would be replaced with a new 100" Planar Display Monitor. This monitor will provide a brighter image with greater contrast and color when compared to the current display. The Planar Display will connect to the existing control system and will be compatible with future plans to update the USU Conference Room for virtual meetings. The Planar Display is similar to other displays that have been installed in various USU meeting rooms.

EXHIBIT 3: MAJOR PURCHASE, REPAIR & MAINTENANCE ALLOCATION PROPOSAL

	Item No.	Dept No.	Dept Name	Requestor Name	Item Description		ase Cost	Contingency (10%)	Total Cost	
	1	31071	SRC Facilities	Kaila Lavin	East Conference Center (ECC) Restroom Renovation	\$	164,807	\$ 16,481	\$	181,288
					Major R & R Total	\$	164,807	\$ 16,481	\$	181,288
Г										

Justification

This project encompasses replacement of the toilet partitions, demolition, wall repair, and the upgrade of all tiles in the six (6) restrooms on all three floors of the East Conference Center (ECC). This work is scheduled to be completed during the ECC 2nd floor construction project. The 1st and 2nd floor men's restrooms require configuration due to ADA compliance issues: the urinals to be at the compliant height and the partitions are being replaced to make them larger. Since the two men's restrooms need reconfiguration, it is more efficient to upgrade all six restrooms in the ECC at the same time. The tile and partitions are extremely outdated and many tiles are cracked, missing, or damaged. With the pending upgrade to the 2nd floor, the upgrades completed on the 1st floor and the upgrades recently completed in the Games Room, the restrooms appear even more outdated. While most of the work is cosmetic, it will extend the useful life of the restrooms. It would eliminate the need for any further upgrades to the entire ECC for up to 20 years. Tiles and partitions will need to be replaced in the coming years if the work is not done now. The recommendation is to do the work now so that all of the renovation is completed at the same time. This minimizes any further disruption to use of the ECC. The cost estimate includes \$40,607 for partition replacement and \$124,200 for the tile work including demolition. The cost of this renovation is not included in the USU 30-Year Repair & Replacement Plan.

EXHIBIT 4: DESIGNATED RESERVES ALLOCATION PROPOSAL

Designated Reserve Category	Amount	Description				
Salaries & Wages	\$ 481,432	General Salary Reserve*				
Employer Paid Payroll Taxes - Staff Salaries	\$ 36,830	Employer-Paid Payroll Tax Reserve**				
Retirement Health Benefits Plan Funding	\$ 400,000	RHBP Funding***				
Total Reserves	\$ 918,262					

^{*}The General Salary Reserve includes funds for potential General Salary Increases (GSI) as well as accrued vacation taken as cash (vacation advances).

^{**}The Employer-Paid Payroll Tax Reserve is used to pay taxes on salaries and wages funded by the General Salary Reserve.

^{***}The Retirement Health Benefits Plan (RHBP) provides USU retirees reimbursement for approved healthcare-related expenses. This reserve does not increase the overall 2022-23 expenditure budget because the expense has already been incurred in previous fiscal years.

EXHIBIT 5: OPERATING BUDGET PROPOSAL

EXHIBIT 5: OPERATING BUDGET PROPOSAL		. Chudant I Inia								
	University Student Union									
California State University, Northridge										
2022-23 Operating Budget Proposal										
		2021-22		2022-23						
REVENUE	Add	opted Budget		Proposed	\$	Variance	% Variance			
	7 10.			Budget						
Student Union Fees	\$	15,905,060	\$:	16,271,507	\$	366,447	2.3%			
Food Service Commissions	\$	-	\$	40,000	\$	40,000	-			
Rental Income	\$	565,875	\$	758,494	\$	192,619	34.0%			
Program Income	\$	311,936	\$	501,075	\$	189,139	60.6%			
SRC Income	\$	280,459	\$	534,949	\$	254,490	90.7%			
Interest Income	\$	84,516	\$	70,600	\$	(13,916)	-16.5%			
Grant Revenue	\$	657,100	\$	720,060	\$	62,960	9.6%			
Miscellaneous Income	\$	191,089	\$	210,414	\$	19,325	10.1%			
Total Revenues	\$	17,996,035	ς.	19,107,099	Ġ	1,111,064	6.2%			
Total Nevertaes	Y	17,330,033	Υ.	13,107,033	Y	1,111,004	0.270			
EXPENDITURES										
Support Staff Salaries	\$	5,215,350	Ċ	5,741,365	\$	526,015	10.1%			
Hourly Wages	\$	194,906	\$	494,634	\$	299,728	153.8%			
Student Wages	\$	3,593,834	\$	3,695,825	\$	101,990	2.8%			
Total Salaries & Wages	\$	9,004,090	\$	9,931,824	\$	927,734	10.3%			
Benefits	\$	800	\$ \$	1,400	\$ \$	600	75.0%			
Retirement	\$	418,712	\$	399,044	\$	(19,668)	-4.7%			
	\$		\$		\$					
Workers Compensation	\$	117,695	\$	161,991	\$	44,296	37.6%			
Unemployment Compensation	\$	50,135		59,534		9,399	18.7% 6.3%			
Insurance Benefits	\$	1,059,954	\$ \$	1,126,771	\$ \$	66,817	6.3%			
Vacation	\$		\$		\$	- (1.4.5.00)	2.60/			
Post Employment Insurance	\$	552,045	\$	537,476	\$	(14,569)	-2.6%			
Payroll Taxes Staff Enrichment Reimbursement	\$	525,293	\$	591,625		66,331	12.6%			
	\$	72,818		32,128	\$	(40,690)	-55.9%			
Benefits	Ş	2,797,453	Ş	2,909,968	Ş	112,515	4.0%			
Total Salaries, Wages & Benefits	\$	11,801,543	\$:	12,841,792	\$	1,040,249	8.8%			
Cost of Goods Sold	\$	6,500	\$	15,900	\$	9,400	144.6%			
General Operating Expenses	\$	330,237	\$	341,127	\$	10,889	3.3%			
Supplies & Services	\$	2,079,043		2,131,114	\$	52,072	2.5%			
Travel	\$	156,030	\$	195,672	\$	39,642	25.4%			
Utilities	\$	1,174,054	\$	1,270,528	\$	96,474	8.2%			
Repairs & Maintenance	\$	1,709,848	\$	1,830,724	\$	120,876	7.1%			
Fees & Charges	\$	69,404	\$	64,301	\$	(5,103)	-7.4%			
Reserves	\$	404,504	\$	121,377	\$	(283,127)	-70.0%			
Grants & Scholarships	\$	75,099	\$	75,203	\$	104	0.1%			
Expendable Equipment	\$	94,689	\$	126,114	\$	31,425	33.2%			
Amortization & Depreciation	\$	164,065	\$	136,094	\$	(27,971)	-17.0%			
Post-Retirement Expense	\$	(68,981)	\$	(42,847)	\$	26,134	-37.9%			
Total Operating Expenses	\$	6,194,492	\$	6,265,307	\$	70,815	1.1%			
- Total Operating Expenses	7		7	-0,203,307	Y					
Total Expenditures	\$	17,996,035	Ś	19,107,099	Ś	1,111,064	6.2%			
				, , , , , , , ,						
Net Surplus (Deficit)	\$	-	\$	0	\$	0	0.0%			

ENDNOTES

¹The DSCR is a ratio that indicates if an auxiliary can repay annual debt service on outstanding bonds. A 1.25 DSCR signifies that there is \$1.25 of net student fee revenue for each \$1.00 of annual debt service.

²Administrative Contingency reserves are defined as allocations for one-time purchases that will not be carried over into the subsequent fiscal year's budget.

³The purpose of the annual transfer to the Repair & Replacement Fund is to have financial resources available to replace major building facility systems (e.g., electrical, plumbing, heating, ventilation, and air conditioning) when the useful life of the building facility system has ended.

⁴Designated reserves are approved by the Board of Directors for a specific purpose (usually payroll and employee benefit-related items).

⁵The 22-23 fall/spring fee is \$316, and the corresponding summer fee is \$187. The projected fall/spring headcount for 22-23 is 35,200.

2. Strategic Priorities

University Student Union

CALIFORNIA STATE UNIVERSITY, NORTHRIDGE

2022-23 STRATEGIC PRIORITIES

- SA Priority 1: Business, Operational Practices, and Facilities: Grounded in the philosophy of continuous quality improvement and guided by assessment data, Student Affairs units will offer programs, services, and facilities that are student/client-centered, effective, and efficient, sustainable, collaborative in nature, and responsive to organizational and legal constraints.
 - Goal 1.1: To offer USU facilities, programs, and services to students and the CSUN community to deepen the students' connection to the campus and contribute to student success.
 - Strategy 1.1.1: Conduct an overall assessment of programs, services, and collaborations to determine which of those currently offered will be kept, modified, or eliminated and develop a strategy to create a more manageable workload. (Management Team/USU Staff/USU Board of Directors)
 - Outcome 1.1.1: Complete a vision statement for each major area of the USU that provides principles, direction, and guidance regarding the refinement and development of current and future programs, services, facilities, and collaboration.
 - Assessment 1.1.1: Assess and analyze student feedback regarding programs, facilities, services, and collaborations throughout the year including cost per student, participation rates, usage, and impact on student development, connection to the campus, and/or contribution to student persistence/graduation.
 - Goal 1.2: To continually improve and enhance USU facilities to provide the CSUN
 community and guests with quality facilities, equipment, and technology in support of
 student success efforts and to increase revenue-generating opportunities.
 - Strategy 1.2.1: Develop and execute preliminary design development/construction documents & update phasing plan outlining dates/sequencing for the New Heart of Campus – USU construction/renovation/central plant/Basic Needs Suite project. (Debra/Sam)
 - Outcome 1.2.1: Complete preliminary design development/construction documents and present the USU renovation/construction phasing schedule to USU stakeholders (USU BOD, USU staff, and USU campus partners) by June 30, 2023.
 - Assessment 1.2.1: Actual timeline and schedule will be compared to the projected timeline.
 - **Goal 1.3:** To offer a comprehensive campus recreation program that assists in student satisfaction and contributes to student persistence to graduation.

- Strategy 1.3.1: Continue to implement short- and long-range plans based on a prioritization of the Student Recreation Center (SRC) program review recommendations. (Kaila/SRC Team)
 - Outcome 1.3.1: Complete the ongoing recommended changes from the SRC Program Review based on the 2022-2023 timeline by June 30, 2023.
 - Assessment 1.3.1: Compare actual dates of the recommended changes implemented to the forecasted timeline. An analysis of the percentage of tasks completed by their due dates for the project and the action plan by June 1, 2023.
- SA Priority 4: Staff Development and Well-being: The capacity of the Division of Student Affairs to contribute to student and University success is directly linked to the capacity of the staff to perform at a high standard. Therefore, Student Affairs is committed to creating a work environment based upon clear and reasonable expectations, in which performance evaluation is constructive and developmental, that provides an opportunity for continuous development of skills and abilities, that recognizes and expresses appreciation for the contributions of individuals and groups, and that encourages and facilitates physical, emotional, interpersonal, career, and spiritual well-being.
 - Goal 4.1: To enhance the knowledge, awareness, and skills of USU staff as it relates to the understanding of cultural differences, social justice, equity, diversity, and inclusion which can be applied to the personal and professional development of student employees and board members through mentorship and supervision.
 - Strategy 4.1.1: Implement culturally inclusive training and programs for USU staff, SAEs, and the Board of Directors. (Audrey/Management Team/Diversity & Inclusion Department/Work Team)
 - Outcome 4.1.1: Provide training and programs that enhance the following:

 (1) Individual Identity & Self-Awareness, (2) Diversity and Inclusion
 Knowledge, (3) Social Justice Advocacy Skills, and (4) Practice and Action.
 Programs and training will be guided by the need of the University Student
 Union staff, SAEs, and Board of Directors and will develop an understanding of justice, diversity, and inclusion principles.
 - Assessment 4.1.1: A pre-and post-assessment will be conducted to understand the collective growth in understanding of USU Staff, SAEs, and BOD members as it relates to social justice, equity, diversity, and equity.
- SA Priority 5: Student Learning and Development: Student Affairs departments will establish learning outcomes for their programs and services. These outcomes will, when appropriate, complement the outcomes established for General Education and contribute to student achievement of the University outcomes desired for CSUN graduates. Assessment of learning outcomes will occur and the results used to guide program and service planning and budget decisions.
 - **Goal 5.1:** To provide learning-based student work experiences that support student readiness for post-college employment.

- Strategy 5.1.1: Implement interventions that increase the percentage of USU Student Assistant Employees who take the National Association of Student Personnel Administrators (NASPA) Student Unions and Programming Survey. The annual survey supports the USU in determining the impact of the USU work experience on student employees as it pertains to their skill development in customer service, time management, leadership, teamwork, organizational skills, transferable career skills, skills relevant to academic majors, and skills to be used after graduation. (Sharon)
 - Outcome 5.1.1: At least 40% of USU Student Assistant Employees will
 complete the 2023 NASPA survey. Results will be presented to the
 Management Team and Board of Directors by June 30, 2023.
 - **Assessment 5.1.1:** Compare FY '22 interventions/response rates with FY '23 interventions/response rates.
- Goal 5:2: To discover the high-impact practices and retention that influence student achievement and success through the USU Employment Program.
 - Strategy 5.2.1: Collaborate with Institutional Research to examine student success outcomes associated with USU employment. (Sharon)
 - Outcome 5.2.1: Present a final report of findings to the Management Team by June 30, 2023.
 - Assessment 5.2.1: Institutional Research will conclude its study of USU student employment records that include wages, job titles, employment duration, graduation rates, program assessments, employability rubrics, and self-assessment findings.

3. Proposals

ACTION/DISCUSSION ITEMS COVER SHEET

ACTION	Χ	OR	DISCUSSION	(PLEASE	CHECK ONE	١

MEETING DATE: June 06, 2022

TOPIC: 2022-23 Capital Outlay Allocation Proposal

ISSUE: Approval of the 2022-23 Capital Outlay Allocation Proposal

SPONSORING COMMITTEE/DIRECTOR: Finance Committee

RECOMMENDED MOTION: Move to approve the 2022-23 Capital Outlay Allocation Proposal

for \$70,268.

FISCAL IMPACT: \$70,268

BACKGROUND:

Capital outlay or fixed assets are defined as a single item with a value greater than \$5,000 that has a useful life of more than one year and can be used in a productive capacity in the USU. The Capital Outlay Allocation Proposal is separate from the Operating Budget Proposal. The committee reviews the Capital Outlay Allocation Proposal prior to consideration for approval at a subsequent Finance Committee meeting.

A 10% contingency is added to the base cost of each item to allow for potential price increases.

The Capital Outlay Allocation Proposal consists of three items:

- Swimming Pool Covers
- Swimming Pool Vacuums
- Planar Display Monitor for the USU Internal Conference Room

This action item was recommended for approval at the Finance Committee meeting held on Friday, June 03, 2022.

ATTACHMENT(S):

1. 2022-23 Capital Outlay Allocation Proposal

If you have any questions, please contact:

Board Member/Committee Chair: Charlie Rodriguez-Salazar, Committee Chair

charlie.rodriguezsalazar.527@my.csun.edu

Mishell De Leon, Committee Co-Chair mishell.deleon.289@my.csun.edu

Staff Member: Joe Illuminate, Associate Director, USU A&F

joe.illuminate@csun.edu; x6492

University Student Union Capital Outlay Allocation Proposal 2022-23

Item No.	Dept No.	Dept Name	Requestor Name	Item Description	Fixed Asset Type	Qty	Base Cost	Contingency	Total Cost
1	31075	SRC Aquatics	Ryan Hairapetian	Pool Covers	Equipment	2	\$ 24,642	\$ 2,464	\$ 27,106
2	31075	SRC Aquatics	Ryan Hairapetian	Pool Vacuums	Equipment	2	\$ 19,998	\$ 2,000	\$ 21,998
3	35050	USU RES	Chris Jensen	Planar Display Monitor	Equipment	1	\$ 19,240	\$ 1,924	\$ 21,164
	Capital Outlay Total						\$ 63,880	\$ 6,388	\$ 70,268

	JUSTIFICATIONS
1	Pool covers for the Plaza Pool and Student Recreation Center pool were purchased in 2012 when the facility first opened. Since that time, the pool covers have become frayed and need to be replaced. The life expectancy of pool covers is 10 years.
2	The USU has two pool vacuums. One vacuum for the Plaza Pool and one vacuum for the Student Recreation Center Pool. One vacuum is non-operational and cannot be repaired. The remaining vacuum is being used to clean both pools. Both pool vacuums were purchased in 2017-18 and the life expectancy of a pool vacuum is 3-4 years. It is anticipated that the current functioning pool vacuum will soon fall into disrepair because it is at the end of its life cycle and because it is being used to sweep both pools.
3	The current display in the USU Conference room is a projector that would be replaced with a new 100" Planar Display Monitor. This monitor will provide a brighter image with greater contrast and color when compared to the current display. The Planar Display will connect to the existing control system and will be compatible with future plans to update the USU Conference Room for virtual meetings. The Planar Display is similar to other displays that have been installed in various USU meeting rooms.

ACTION/DISCUSSION ITEMS COVER SHEET

	ACTIONX _ OR	DISCUSSION	(PLEASE CHECK ONE)
MEETING DATE: Ju	une 06, 2022		

ISSUE: Approval of the 2022-23 Major Purchases, Repairs, & Replacements Allocation Proposal.

TOPIC: 2022-23 Major Purchases, Repairs, & Replacements Allocation Proposal

SPONSORING COMMITTEE/DIRECTOR: Finance Committee

RECOMMENDED MOTION: Move to approve the 2022-23 Major Purchases, Repairs, & Replacements Allocation Proposal in the amount of \$181,288.

FISCAL IMPACT: \$181,288

BACKGROUND:

The funding source for major repairs and replacements is the USU's Repair and Replacement fund (53501) administered by the campus on behalf of the USU. Expenditures from this fund are recorded in the University's accounting records.

The committee reviews the Major Purchases, Repairs, & Replacements Allocation Proposal prior to consideration for approval at a subsequent Finance Committee meeting. A 10% contingency is added to the base cost of each item in order to allow for potential price increases.

Only one item is proposed: The Conference Center (ECC) Restroom Renovation.

This action item was recommended for approval at the Finance Committee meeting held on June 03, 2022.

ATTACHMENT(S):

1. 2022-23 Major Purchases, Repairs, & Replacements Allocation Proposal

If you have any questions, please contact:

Board Member/Committee Chair: Charlie Rodriguez-Salazar, Committee Chair

charlie.rodriguezsalazar.527@my.csun.edu

Mishell De Leon, Committee Co-Chair mishell.deleon.289@my.csun.edu

Staff Member: Joe Illuminate, Associate Director, USU A&F

joe.illuminate@csun.edu; x6492

University Student Union Major Purchase, Repair & Replacement Allocation Proposal 2022-23

Item No.	Dept No.	Dept Name	Requestor Name	Item Description	В	ase Cost	Contingency (10%)	·	Total Cost
1	31071	SRC Facilities	Kaila Lavin	East Conference Center (ECC) Restroom Renovation	\$	164,807	\$ 16,481	\$	181,288
				Major R & R Total	\$	164,807	\$ 16,481	\$	181,288

Justification

This project encompasses replacement of the toilet partitions, demolition, wall repair, and the upgrade of all tiles in the six (6) restrooms on all three floors of the East Conference Center (ECC). This work is scheduled to be completed during the ECC 2nd floor construction project. The 1st and 2nd floor men's restrooms require configuration due to ADA compliance issues: the urinals to be at the compliant height and the partitions are being replaced to make them larger. Since the two men's restrooms need reconfiguration, it is more efficient to upgrade all six restrooms in the ECC at the same time. The tile and partitions are extremely outdated and many tiles are cracked, missing, or damaged. With the pending upgrade to the 2nd floor, the upgrades completed on the 1st floor and the upgrades recently completed in the Games Room, the restrooms appear even more outdated. While most of the work is cosmetic, it will extend the useful life of the restrooms. It would eliminate the need for any further upgrades to the entire ECC for up to 20 years. Tiles and partitions will need to be replaced in the coming years if the work is not done now. The recommendation is to do the work now so that all of the renovation is completed at the same time. This minimizes any further disruption to use of the ECC. The cost estimate includes \$40,607 for partition replacement and \$124,200 for the tile work including demolition. The cost of this renovation is not included in the USU 30-Year Repair & Replacement Plan.

ACTION/DISCUSSION ITEMS COVER SHEET

ACTION _ X OR DISCUSSION (PLEASE CHECK ONE)
MEETING DATE: June 06, 2022
TOPIC: 2022-23 Designated Reserve Allocation Proposal
ISSUE: Approval of the 2022-23 Designated Reserves Allocation Proposal
SPONSORING COMMITTEE/DIRECTOR: Finance Committee
RECOMMENDED MOTION: Move to approve the Designated Reserves Allocation Proposal for \$918,262
FISCAL IMPACT: \$918,262
BACKGROUND:

Designated reserves consist of the following payroll and employee benefits-related items:

- 1. General Salary Reserve \$481,432
 - a. The general salary reserve includes general salary and temporary salary increases and vacation advances (vacation pay taken as cash)
- 2. Employer Paid Payroll Tax Reserve \$36,830
 - a. This reserve is 7.65% of the General Salary Reserve
- 3. Retirement Health Benefits Plan (RHBP) Funding \$400,000
 - a. Retirement Health Benefits Plan (RHBP) funding is not included in the 2022-23 Operating Expenditure Budget because the expense has been incurred in previous years. This funding reduces the RHBP liability that is recorded in the Statement of Financial Position (Balance Sheet).

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This action item was recommended for approval at the Finance Committee meeting held on Friday, June 03, 2022.

ATTACHMENT(S):

1. 2022-23 Designated Reserves Allocation Proposal

If you have any questions, please contact:

Board Member/Committee Chair: Charlie Rodriguez-Salazar, Committee Chair

charlie.rodriguezsalazar.527@my.csun.edu

Mishell De Leon, Committee Co-Chair mishell.deleon.289@my.csun.edu

Staff Member: Joe Illuminate, Associate Director, USU A&F

joe.illuminate@csun.edu; x6492

University Student Union California State University, Northridge Designated Reserves Allocation Proposal 2022-23

Designated Reserve Category	Amount	Description
Salaries & Wages	\$ 481,432	General Salary Reserve*
Employer Paid Payroll Taxes - Staff Salaries	\$ 36,830	Employer-Paid Payroll Tax Reserve**
Retirement Health Benefits Plan Funding	\$ 400,000	RHBP Funding***
Total Reserves	\$ 918,262	

^{*}The General Salary Reserve includes funds for potential General Salary Increases (GSI) as well as accrued vacation taken as cash (vacation advances).

^{**}The Employer-Paid Payroll Tax Reserve is used to pay taxes on salaries and wages funded by the General Salary Reserve.

^{***}The Retirement Health Benefits Plan (RHBP) provides USU retirees reimbursement for approved healthcare-related expenses. This reserve does not increase the overall 2022-23 expenditure budget because the expense has already been incurred in previous fiscal years.

ACTION/DISCUSSION ITEMS COVER SHEET

	ACTION _ X	OR	DISCUSSION	_ (PLEASE CHECK ONE)	
MEETING	DATE: June 06, 2022				
TOPIC: 20	022-23 Operating Budge	t Proposal			
ISSUE: Ap	proval of the 2022-23 O _l	perating B	udget Allocation F	Proposal	
SPONSOR	ING COMMITTEE/DIREC	CTOR: Fina	nce Committee		
	ENDED MOTION: Move revenues and expenditu		•	erating Budget Proposal with 07,099.	า
FISCAL IM	PACT:				
• \$	519,107,099				

BACKGROUND:

- 1. Operating Budget Allocation Proposal
 - a. \$19,107,099 Total Revenue
 - b. \$19,107,099 Total Operating Expenditures
 - c. \$0 Change in Net Assets (Breakeven)

This proposal was recommended for approval at the Finance Committee Meeting on June 03, 2022.

ATTACHMENT(S):

- 2. 2022-23 Budget Message PowerPoint
- 3. 2022-23 Budget Message

If you have any questions, please contact:

Board Member/Committee Chair: Charlie Rodriguez-Salazar, Committee Chair

<u>charlie.rodriguezsalazar.527@my.csun.edu</u>

Mishell De Leon, Committee Co-Chair mishell.deleon.289@my.csun.edu

Staff Member: Joe Illuminate, Associate Director, USU A&F

joe.illuminate@csun.edu; x6492

		/ Student Unio					
		University, No					
2022-	23 Opera	ting Budget Pr	opc				
		2021-22		2022-23			
REVENUE	Add	opted Budget		Proposed		Variance	% Variance
	7.0	opica baaget		Budget			
Student Union Fees	\$	15,905,060		16,271,507	\$	366,447	2.3%
Food Service Commissions	\$	-	\$	40,000	\$	40,000	-
Rental Income	\$	565,875	\$	758,494	\$	192,619	34.0%
Program Income	\$	311,936	\$	501,075	\$	189,139	60.6%
SRC Income	\$	280,459	\$	534,949	\$	254,490	90.7%
Interest Income	\$	84,516	\$	70,600	\$	(13,916)	-16.5%
Grant Revenue	\$	657,100	\$	720,060	\$	62,960	9.6%
Miscellaneous Income	\$	191,089	\$	210,414	\$	19,325	10.1%
Total Revenues	\$	17,996,035	\$	19,107,099	\$	1,111,064	6.2%
EXPENDITURES							
Support Staff Salaries	\$	5,215,350	\$	5,741,365	\$	526,015	10.1%
Hourly Wages	\$	194,906	\$	494,634	\$	299,728	153.8%
Student Wages	\$	3,593,834	\$	3,695,825	\$	101,990	2.8%
Total Salaries & Wages	\$	9,004,090	\$	9,931,824	\$	927,734	10.3%
Benefits	\$	800	\$	1,400	\$	600	75.0%
Retirement	\$	418,712	\$	399,044	\$	(19,668)	-4.7%
Workers Compensation	\$	117,695	\$	161,991	\$	44,296	37.6%
Unemployment Compensation	\$	50,135	\$	59,534	\$	9,399	18.7%
Insurance Benefits	\$	1,059,954	\$	1,126,771	\$	66,817	6.3%
Vacation	\$	_	\$	-	\$	-	-
Post Employment Insurance	\$	552,045	\$	537,476	\$	(14,569)	-2.6%
Payroll Taxes	\$	525,293	\$	591,625	\$	66,331	12.6%
Staff Enrichment Reimbursement	\$	72,818	\$	32,128	\$	(40,690)	-55.9%
Benefits	\$	2,797,453	\$	2,909,968	\$	112,515	4.0%
Total Salaries, Wages & Benefits	\$	11,801,543	\$	12,841,792	\$	1,040,249	8.8%
Cost of Goods Sold	\$	6,500	\$	15,900	\$	9,400	144.6%
General Operating Expenses	\$	330,237	\$	341,127	\$	10,889	3.3%
Supplies & Services	\$	2,079,043	\$	2,131,114	\$	52,072	2.5%
Travel	\$	156,030	\$	195,672	\$	39,642	25.4%
Utilities	\$	1,174,054	\$	1,270,528	\$	96,474	8.2%
Repairs & Maintenance	\$	1,709,848	\$	1,830,724	\$	120,876	7.1%
Fees & Charges	\$	69,404	\$	64,301	\$	(5,103)	-7.4%
Reserves	\$	404,504	\$	121,377	\$	(283,127)	-70.0%
Grants & Scholarships	\$	75,099	\$	75,203	\$	104	0.1%
Expendable Equipment	\$	94,689	\$	126,114	\$	31,425	33.2%
Amortization & Depreciation	\$	164,065	\$	136,094	\$	(27,971)	-17.0%
Post-Retirement Expense	\$	(68,981)	\$	(42,847)	\$	26,134	-37.9%
Total Operating Expenses	\$	6,194,492	\$	6,265,307	\$	70,815	1.1%
Total Expenditures	\$	17,996,035	\$	19,107,099	\$	1,111,064	6.2%

Net Surplus (Deficit)

0.0%



Department Summary Proposed Budget 2022-23



DEPARTMENT:

Account Description		Description Adopted Budget Proposed Bu		2022-23 Proposed Budget	Variand (Propose Adopte		Variance % (Proposed to Adopted)	
			REVENUE					
503401	Private Contributions	\$	-	\$	-	\$	-	
503801	Indirect Cost Recovery	\$	129,904	\$	208,414	\$	78,510	60.49
503802	Indirect Cost Rec - Campus Svc	\$	5,100	\$	-	\$	(5,100)	-100.09
503803	Indirect Cost Rec - Custodial	\$	17,400	\$	-	\$	(17,400)	-100.09
503804	Indirect Cost Rec - Linen	\$	12,000	\$	-	\$	(12,000)	-100.09
503805	Indirect Cost Rec - Personnel	\$	21,000	\$	-	\$	(21,000)	-100.09
503806	Indirect Cost Rec - Utilities	\$	4,455	\$	-	\$	(4,455)	-100.09
503807	Equipment Recovery Income	\$	50	\$	340	\$	290	580.09
504830	Sales - Brunch	\$	-	\$	-	\$	-	
504838	Member Discounts	\$	-	\$	-	\$	-	
508892	Investment Income Realized G L	\$	-	\$	-	\$	-	
508894	Investment Income Unrlized G L	\$	-	\$	-	\$	-	
508897	Interest Income Bank	\$	84,516	\$	70,600	\$	(13,916)	-16.5%
580003	Gain/Loss on Disp Fixed Assets	\$	-	\$	-	\$	-	
580850	Rental Income - Equipment	\$	-	\$	30,100	\$	30,100	
580851	Equipment Income - ASI	\$	3,600	\$	-	\$	(3,600)	-100.09
580852	Equipment Income - Cht Students	\$	5,400	\$	-	\$	(5,400)	-100.09
580853	Equipment Income - CSUN Depts	\$	5,850	\$	=	\$	(5,850)	-100.09
580854	Equipment Income - Off Campus	\$	1,000	\$	-	\$	(1,000)	-100.09
580855	Equipment Income - USU Co-Spon	\$	-	\$	-	\$	-	
580856	Rental Income - Facility	\$	448,280	\$	692,854	\$	244,574	54.69
580857	Facility Income - ASI	\$	600	\$	-	\$	(600)	-100.09
580858	Facility Income - Cht Students	\$	11,971	\$	3,400	\$	(8,571)	-71.69
580859	Facility Income - CSUN Depts	\$	64,725	\$	9,500	\$	(55,225)	-85.3%
580860	Facility Income - Off Campus	\$	19,899	\$	20,300	\$	401	2.0%
580861	Facility Income - USU Co-Spons	\$	-	\$	-	\$	-	
580862	Facility Income - Vendor	\$	3,500	\$	-	\$	(3,500)	-100.0%
580863	Rental Income - Lockers	\$	2,850	\$	10,765	\$	7,915	277.7%
580864	Rental Income-Towels	\$	1,960	\$	8,240	\$	6,280	320.49
580865	Pool Pass Fee	\$	2,330	\$	5,700	\$	3,370	144.69
580866	Program Income	\$	3,230	\$	-	\$	(3,230)	-100.09
580867	Fitness Program Income	\$	20,895	\$	32,220	\$	11,325	54.29
580868	Personal Training Prog Income	\$	15,000	\$	50,000	\$	35,000	233.39
580869	Summer & Sports Camp Income	\$	308,706	\$	501,075	\$	192,369	62.39
580870	Intramurals Income	\$	3,650	\$	16,550		12,900	353.49
580872	Membership Income	\$	229,773	\$	368,274	\$	138,501	60.39
580873	Guest Pass Income	\$	-	\$	21,760	\$	21,760	
580874	Fee Income	\$	-	\$	-	\$	-	
580875	Fee Refund	\$	-	\$	-	\$	-	
580878	Miscellaneous Income	\$	1,230	\$	2,000	\$	770	62.69
580883	Rental Income - Non Operating	\$	1,000	\$	2,000	\$	1,000	100.09
580885	Sales - Non Taxable	\$	-	\$		\$	-	200107
580886	Sales - Taxable	\$	4,000	\$	21,440	\$	17,440	436.09
580888	Commission Income	\$	-	\$	40,000	\$	40,000	130.07
580898	Cash Overages/Shortages	\$	_	\$	-	\$	-	
580900	Other Income - Taxable	\$		\$	-	\$	_	
580900	Student Union Fees	\$	15,905,060	\$	16,271,507	\$	366,447	2.3
580916	Grant Revenue	\$	657,100	\$	720,060	\$	62,960	9.6
200210	Total Revenue	\$	17,996,035	_	19,107,099	\$	1,111,064	6.2



Department Summary Proposed Budget 2022-23



DEPARTMENT:

Account Description		Description		2022-23 Proposed Budget		Variance \$ (Proposed to Adopted)	Variance % (Proposed to Adopted)	
601120	Housh	\$	REVENUE	\$ 494.634	\$	200 720	153.8%	
601120	Hourly	\$	194,906	 5,741,365	\$	299,728	10.1%	
601300	Support Staff Salaries Student Assistant	\$	5,215,350 3,593,834	\$ 3,695,825	\$	526,015 101,990	2.8%	
603005	Retirement	\$	418,712	\$ 399,044	\$	(19,668)	-4.7%	
603003	Workers Compensation	\$	117,695	\$ 161,991	\$	44,296	37.6%	
603010	Unemployment Compensation	\$	50,135	\$ 59,534	\$	9,399	18.7%	
603030	Insurance Benefits	\$	1,059,954	\$ 1,126,771	\$	66,817	6.3%	
603030	Vacation	\$	1,039,934	\$ 1,120,771	\$	00,817	0.37	
603031	Sick Accrual Payout	\$		\$ 	\$	-		
603121	Post Employment Insurance	\$	552,045	\$ 537,476	\$	(14,569)	-2.6%	
603121	Benefits Tsfrd - Pooled	\$	800	\$ 	\$	(14,569)	75.0%	
				\$ 1,400	-			
603895 603896	Payroll Taxes Staff Enrichment Reimbursement	\$	525,293 72,818	\$ 591,625 32,128	\$	66,331 (40,690)	12.6% -55.9%	
	Subtotal Salaries & Benefits	\$	11,801,543	\$ 12,841,792	\$	1,040,249	-55.9%	
			11,801,543	12,841,792		1,040,249	9%	
570906	Transfers In from University	\$	-	\$ -	\$	-		
580003	Gain/Loss on Disp Fixed Assets	\$	-	\$ -	\$	- (40 = 50)	100.00	
601844	Interpreters	\$	10,566	\$ 	\$	(10,566)	-100.0%	
604892	Communications-Cell Phones	\$	142,656	\$ 140,096	\$	(2,560)	-1.8%	
605001	Electricity	\$	835,188	\$ 886,113	\$	50,925	6.1%	
605002	Gas	\$	118,743	\$ 136,610	\$	17,867	15.0%	
605004	Water	\$	77,467	\$ 107,709	\$	30,242	39.0%	
606004	Travel	\$	106,955	\$ 151,879	\$	44,924	42.0%	
607033	Capital-Construction Other	\$	1,500	\$ 1,500	\$	-	0.0%	
609005	Oth Student Scholarships/Grants	\$	75,099	\$ 75,203	\$	104	0.1%	
613001	Contractual Services	\$	251,633	\$ 305,688	\$	54,055	21.5%	
613010	Audit Services	\$	31,400	\$ 32,900	\$	1,500	4.8%	
613804	Technology Contractual Svcs	\$	222,253	\$ 193,979	\$	(28,274)	-12.7%	
613805	Legal Services	\$	23,500	\$ 20,500	\$	(3,000)	-12.8%	
613807	Management Services	\$	-	\$ -	\$	-		
613808	Personnel Services	\$	36,881	\$ 37,988	\$	1,107	3.0%	
613809	Payroll Services	\$	69,551	\$ 71,774	\$	2,223	3.2%	
613810	Security	\$	-	\$ -	\$	-		
613815	Pest Control Services	\$	9,600	\$ 7,680	\$	(1,920)	-20.0%	
613816	Sanitation Services	\$	38,092	\$ 46,871	\$	8,779	23.0%	
616802	Desk/Lap/Peripherals under \$5k	\$	35,000	 40,500	\$	5,500	15.7%	
616816	Software License Fees	\$	23,996	\$ 19,551	\$	(4,445)	-18.5%	
617805	Parking	\$	8,750	\$ 4,200	\$	(4,550)	-52.0%	
619801	Equipment Less \$5k	\$	59,689	\$ 85,614	\$	25,925	43.4%	
660001	Postage and Freight	\$	3,420	\$ 3,420	\$	-	0.0%	
660002	Printing	\$	-	\$ -	\$	-		
660008	Interest Charges-Others	\$	-	\$ -	\$	-		
660009	Training Professional Development	\$	99,173	\$ 108,739	\$	9,566	9.6%	
660010	Insurance Premium Expense	\$	106,724	\$ 139,562	\$	32,838	30.8%	
660017	Advertising & Promo Publications	\$	18,989	\$ 8,500	\$	(10,489)	-55.2%	
660040	Bad Debt Expense	\$	-	\$ -	\$	-		
660061	Building Maintenance	\$	49,095	\$ 49,095	\$	-	0.09	
660062	Custodial Services	\$	1,218,616	\$ 1,218,234	\$	(382)	0.0%	
660094	Depreciation on Leasehold Impr	\$	50,766	\$ 45,955	\$	(4,811)	-9.59	
660095	Depreciation on Equipment	\$	113,299	\$ 90,139		(23,160)	-20.49	
660098	Depreciation on Intangible Assets	\$	-	\$ -	\$	-		



Department Summary Proposed Budget 2022-23

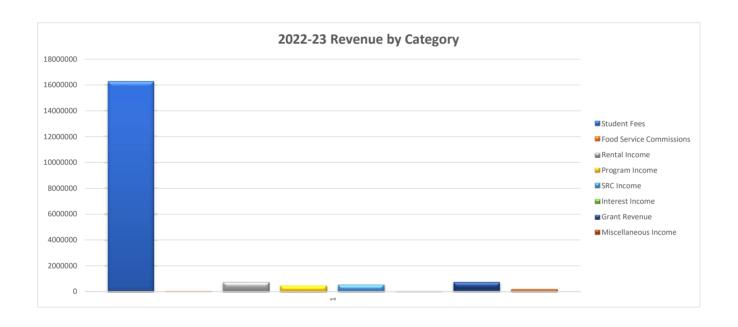


DEPARTMENT:

Account Number	Description	2021-22 pted Budget		2022-23 Proposed Budget		Variance \$ (Proposed to Adopted)	Variance % (Proposed to Adopted)
		REVENUE				, ,	, ,
660552	COS - Non Food	\$ 6,500	\$	15,900	\$	9,400	144.6%
660805	Books	\$ 600	\$	300	\$	(300)	-50.0%
660807	Subscription	\$ 27,665	\$	28,498	\$	833	3.0%
660810	Workshops & Conference Fees	\$ 49,075	\$	43,793	\$	(5,282)	
660812	Other Rentals	\$ 43,803	\$	29,920	\$	(13,883)	-31.7%
660813	Hospitality	\$ 2,810	\$	5,157	\$	2,347	83.59
660814	Building Supplies	\$ 183,833	\$	183,833	\$	-	0.09
660815	Custodial Supplies	\$ _	\$	105,292	\$	105,292	
660818	Program Food Costs	\$ 29,637	\$	36,972	\$	7,335	24.79
660825	Equipment Repairs	\$ 129,928	\$	138,220	\$	8,292	6.49
660826	R & M Sports & Fitness Equipment	\$ 36,725	\$	37,275	\$	550	1.59
660829	Licensing Fees	\$ 4,138	\$	4,138	\$	-	0.09
660831	Handling Fees	\$ -	\$	-	\$	-	
660834	University Dept Support	\$ 35,000	\$	30,000	\$	(5,000)	-14.39
660835	Taxes & Licenses	\$ 2,913	\$	2,964	\$	51	1.79
660841	Program Costs	\$ 658,289	\$	700,169	\$	41,880	6.49
660842	Recruitment	\$ 10,055	\$	10,639	\$	584	5.89
660880	Memberships	\$ 19,534	\$	20,982	\$	1,448	7.49
660883	Credit Card Processing Fees	\$ 23,262	\$	23,380	\$	118	0.59
660884	Bank Charges and NSF	\$ 4,091	\$	3,819	\$	(272)	-6.69
660901	Office Supplies	\$ 49,339	\$	46,531	\$	(2,808)	-5.79
660902	Computer Supplies	\$ 35,870	\$	63,702	\$	27,832	77.69
660903	COVID Operational Supp & Svcs	\$ -	\$	16,877	\$	16,877	
660905	Operational Supplies	\$ 100,237	\$	94,937	\$	(5,300)	-5.39
660906	Operational Supplies EE Uniform	\$ 30,850	\$	30,892	\$	42	0.19
660907	Operational Supplies - Towels	\$ 7,470	\$	16,917	\$	9,447	126.59
660913	Marketing	\$ 67,000	\$	57,176	\$	(9,824)	-14.79
660915	Professional Services	\$ 365,072	\$	311,558	\$	(53,514)	-14.79
660920	Subcontractor Svcs-University	\$ 54,212	\$	54,212	\$	-	0.09
660960	R & M - Outdoor Pools	\$ 35,689	\$	35,954	\$	265	0.79
660961	R & M - Outdoor Field	\$ 6,770	\$	6,770	\$	-	0.09
660966	Referendum Expense	\$ -	\$	-	\$	-	
660967	Penalties-Late Fees	\$ -	\$	-	\$	-	
660968	Admin Contingency	\$ 154,504	\$	121,377	\$	(33,127)	-21.49
660971	Operating Reserves	\$ 250,000	\$	-	\$	(250,000)	-100.09
660978	Tuition-Books	\$ -	\$	-	\$	-	
660997	Post-Retirement Expense	\$ (68,981)	\$	(42,847)	\$	26,134	-37.9%
	btotal Operating Expenditures	\$ 6,194,492	Ś	6,265,307	\$	70.815	19
	Total Expenditures	\$ 17,996,035	\$	19,107,099	\$	1,111,064	6%
		 · · ·		· ·		, , , , , ,	
	Net Financial Activity	\$	\$	0	\$	0	

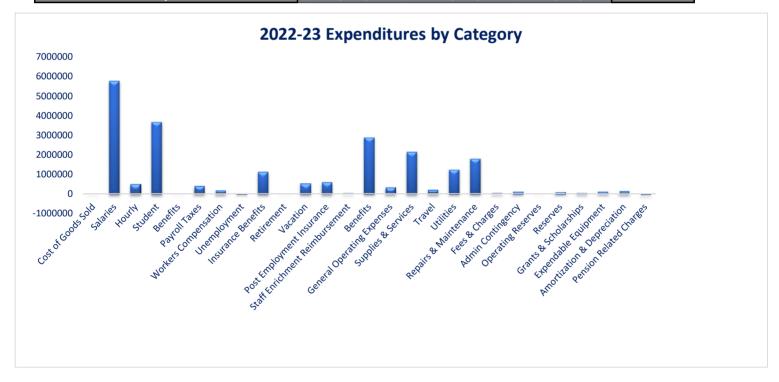
University Student Union 2022-23 Operating Budget Proposal By Revenue Category

Revenue Category	Д	2021-22 Adopted Budget	Pı	2022-23 roposed Budget	Variance \$	Variance %
Student Fees	\$	15,905,060	\$	16,271,507	\$ 366,447	2.3%
Food Service Commissions	\$	-	\$	40,000	\$ 40,000	-
Rental Income	\$	565,875	\$	758,494	\$ 192,619	34.0%
Program Income	\$	311,936	\$	501,075	\$ 189,139	60.6%
SRC Income	\$	280,459	\$	534,949	\$ 254,490	90.7%
Interest Income	\$	84,516	\$	70,600	\$ (13,916)	-16.5%
Grant Revenue	\$	657,100	\$	720,060	\$ 62,960	9.6%
Miscellaneous Income		191,089	\$	210,414	\$ 19,325	10.1%
Total Revenues	\$	17,996,035	\$	19,107,099	\$ 1,111,064	6.2%



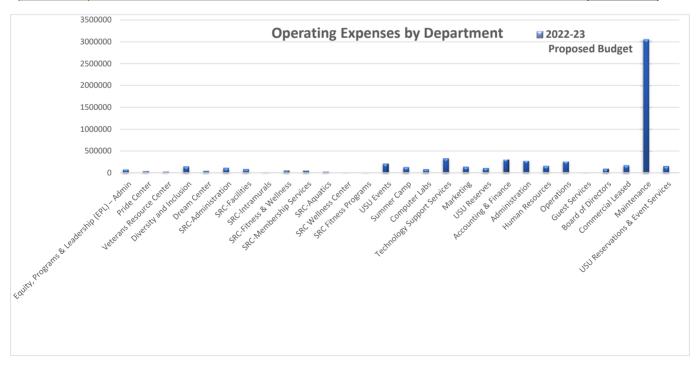
University Student Union 2022-23 Operating Budget Proposal By Expenditure Category

Expenditure Category	2021-22 Adopted Budget	P	2022-23 roposed Budget	Variance \$	Variance %
Cost of Goods Sold	\$ 6,500	\$	15,900.00	\$ 9,400	144.6%
Salaries	\$ 5,215,350	\$	5,741,365	\$ 526,015	10.1%
Hourly	\$ 194,906	\$	494,634	\$ 299,728	153.8%
Student	\$ 3,593,834	\$	3,695,825	\$ 101,990	2.8%
Benefits	\$ 2,797,453	\$	2,909,968	\$ 112,515	4.0%
General Operating Expenses	\$ 330,237	\$	341,127	\$ 10,889	3.3%
Supplies & Services	\$ 2,079,043	\$	2,131,114	\$ 52,072	2.5%
Travel	\$ 156,030	\$	195,672	\$ 39,642	25.4%
Utilities	\$ 1,174,054	\$	1,270,528	\$ 96,474	8.2%
Repairs & Maintenance	\$ 1,709,848	\$	1,830,724	\$ 120,876	7.1%
Fees & Charges	\$ 69,404	\$	64,301	\$ (5,103)	-7.4%
Reserves	\$ 404,504	\$	121,377	\$ (283,127)	-70.0%
Grants & Scholarships	\$ 75,099	\$	75,203	\$ 104	0.1%
Expendable Equipment	\$ 94,689	\$	126,114	\$ 31,425	33.2%
Amortization & Depreciation	\$ 164,065	\$	136,094	\$ (27,971)	-17.0%
Pension Related Charges	\$ (68,981)	\$	(42,847)	\$ 26,134	-37.9%
Total Expenditures	\$ 17,996,035	\$	19,107,099	\$ 1,111,064	6.2%



University Student Union Operating Budget Proposal Expenditures by Department

Department	Description	2021-22 Adopted Budget	Pr	2022-23 roposed Budget	\$ Variance	% Variance
31010	Equity, Programs & Leadership (EPL) – Admin	\$ -	\$	79,300	\$ 79,300	-
31020	Pride Center	\$ 35,456	\$	38,635	\$ 3,179	9.0%
31030	Veterans Resource Center	\$ 33,113	\$	29,726	\$ (3,387)	-10.2%
31040	Diversity and Inclusion	\$ 96,141	\$	150,965	\$ 54,824	57.0%
31050	Dream Center	\$ 37,550	\$	50,000	\$ 12,450	33.2%
31070	SRC-Administration	\$ 55,284	\$	113,539	\$ 58,255	105.4%
31071	SRC-Facilities	\$ 53,084	\$	74,934	\$ 21,850	41.2%
31072	SRC-Intramurals	\$ 9,701	\$	16,899	\$ 7,198	74.2%
31073	SRC-Fitness & Wellness	\$ 37,601	\$	56,003	\$ 18,402	48.9%
31074	SRC-Membership Services	\$ 45,815	\$	58,581	\$ 12,766	27.9%
31075	SRC-Aquatics	\$ 23,927	\$	34,037	\$ 10,110	42.3%
31076	SRC Wellness Center	\$ 10,678	\$	9,310	\$ (1,368)	-12.8%
31077	SRC Fitness Programs	\$ 17,076	\$	12,470	\$ (4,606)	-27.0%
31090	USU Events	\$ 302,156	\$	216,885	\$ (85,271)	-28.2%
31250	Summer Camp	\$ 101,546	\$	137,482	\$ 35,936	35.4%
31300	Computer Labs	\$ 66,015	\$	75,592	\$ 9,577	14.5%
31350	Technology Support Services	\$ 361,584	\$	340,326	\$ (21,258)	-5.9%
31600	Marketing	\$ 179,786	\$	139,169	\$ (40,617)	-22.6%
32080	USU Reserves	\$ 404,504	\$	121,377	\$ (283,127)	-70.0%
33010	Accounting & Finance	\$ 328,174	\$	307,167	\$ (21,007)	-6.4%
33020	Administration	\$ 296,218	\$	278,629	\$ (17,589)	-5.9%
33030	Human Resources	\$ 159,696	\$	167,701	\$ 8,005	5.0%
33040	Operations	\$ 321,806	\$	262,672	\$ (59,134)	-18.4%
33050	Guest Services	\$ 7,034	\$	7,134	\$ 100	1.4%
33080	Board of Directors	\$ 90,967	\$	98,860	\$ 7,893	8.7%
33200	Commercial Leased	\$ 177,070	\$	181,271	\$ 4,201	2.4%
35030	Maintenance	\$ 2,818,560	\$	3,058,911	\$ 240,351	8.5%
35050	USU Reservations & Event Services	\$ 123,949	\$	147,732	\$ 23,783	19.2%
	Total Expenses	\$ 6,194,492	\$	6,265,307	\$ 70,816	1.1%

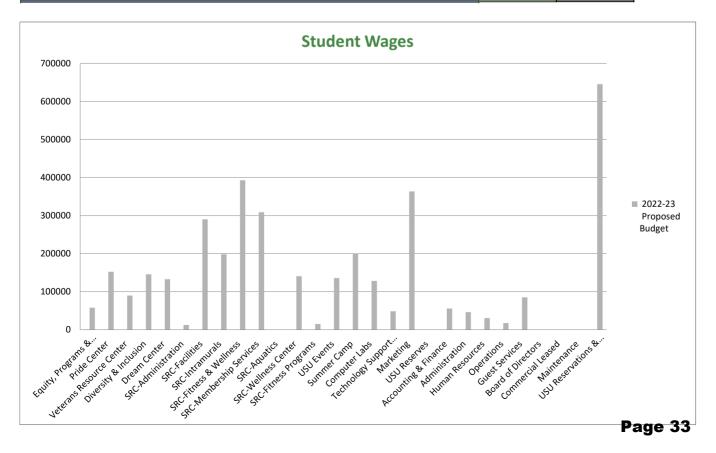


University Student Union Operating Budget Proposal Expenditures by Department

Department	Description	Ado	2021-22 opted Budget	Pro	2022-23 oposed Budget	\$ Variance	% Variance
31010	Equity, Programs & Leadership (EPL) – Admin	\$	-	\$	663,046	\$ 663,046	-
31020	Pride Center	\$	330,497	\$	366,551	\$ 36,054	10.9%
31030	Veterans Resource Center	\$	271,483	\$	290,591	\$ 19,108	7.0%
31040	Diversity and Inclusion	\$	594,911	\$	554,115	\$ (40,796)	-6.9%
31050	Dream Center	\$	314,272	\$	358,263	\$ 43,991	14.0%
31070	SRC-Administration	\$	206,355	\$	258,313	\$ 51,958	25.2%
31071	SRC-Facilities	\$	426,628	\$	463,957	\$ 37,329	8.7%
31072	SRC-Intramurals	\$	360,830	\$	449,142	\$ 88,311	24.5%
31073	SRC-Fitness & Wellness	\$	723,906	\$	762,859	\$ 38,953	5.4%
31074	SRC-Membership Services	\$	436,873	\$	483,762	\$ 46,889	10.7%
31075	SRC-Aquatics	\$	475,897	\$	522,913	\$ 47,016	9.9%
31076	SRC Wellness Center	\$	224,868	\$	268,639	\$ 43,771	19.5%
31077	SRC Fitness Programs	\$	280,943	\$	237,344	\$ (43,599)	-15.5%
31090	USU Events	\$	688,446	\$	532,657	\$ (155,789)	-22.6%
31250	Summer Camp	\$	237,607	\$	361,047	\$ 123,440	52.0%
31300	Computer Labs	\$	302,385	\$	295,555	\$ (6,830)	-2.3%
31350	Technology Support Services	\$	803,886	\$	726,749	\$ (77,137)	-9.6%
31600	Marketing	\$	1,078,247	\$	1,036,058	\$ (42,189)	-3.9%
32080	USU Reserves	\$	792,044	\$	639,639	\$ (152,405)	-19.2%
33010	Accounting & Finance	\$	1,286,890	\$	1,299,967	\$ 13,077	1.0%
33020	Administration	\$	1,045,626	\$	977,924	\$ (67,702)	-6.5%
33030	Human Resources	\$	849,635	\$	893,899	\$ 44,264	5.2%
33040	Operations	\$	441,636	\$	404,350	\$ (37,286)	-8.4%
33050	Guest Services	\$	72,980	\$	98,412	\$ 25,432	34.8%
33080	Board of Directors	\$	156,597	\$	171,304	\$ 14,707	9.4%
33200	Commercial Leased	\$	177,070	\$	181,271	\$ 4,201	2.4%
35030	Maintenance	\$	4,156,142	\$	4,302,216	\$ 146,074	3.5%
35050	USU Reservations & Event Services	\$	1,259,382	\$	1,506,555	\$ 247,173	19.6%
	Total Expenses	\$	17,996,036	\$	19,107,099	\$ 1,111,063	6.2%

University Student Union Operating Budget Proposal Student Wages

Department	Description	2021-22 Adopted Budget	2022-23 Proposed Budget	\$ Variance	% Variance
31010	Equity, Programs & Leadership (EPL) – Admin	\$ -	\$ 58,123	\$ 58,123	_
31020	Pride Center	\$ 120,584	\$ 152,374	\$ 31,790	26.4%
31030	Veterans Resource Center	\$ 84,142	\$ 89,860	\$ 5,718	6.8%
31040	Diversity & Inclusion	\$ 148,962	\$ 145,760	\$ (3,202)	-2.1%
31050	Dream Center	\$ 114,439	\$ 132,926	\$ 18,487	16.2%
31070	SRC-Administration	\$ 11,700	\$ 12,449	\$ 749	6.4%
31071	SRC-Facilities	\$ 278,686	\$ 290,537	\$ 11,851	4.3%
31072	SRC-Intramurals	\$ 142,567	\$ 198,657	\$ 56,090	39.3%
31073	SRC-Fitness & Wellness	\$ 403,751	\$ 393,151	\$ (10,600)	-2.6%
31074	SRC-Membership Services	\$ 285,910	\$ 309,046	\$ 23,136	8.1%
31075	SRC-Aquatics	\$ 300,787	\$ -	\$ (300,787)	-100.0%
31076	SRC-Wellness Center	\$ 115,703	\$ 140,694	\$ 24,991	21.6%
31077	SRC-Fitness Programs	\$ 20,974	\$ 14,977	\$ (5,997)	-28.6%
31090	USU Events	\$ 124,440	\$ 135,533	\$ 11,093	8.9%
31250	Summer Camp	\$ 126,648	\$ 200,126	\$ 73,478	58.0%
31300	Computer Labs	\$ 142,411	\$ 128,445	\$ (13,965)	-9.8%
31350	Technology Support Services	\$ 45,502	\$ 48,506	\$ 3,004	6.6%
31600	Marketing	\$ 332,816	\$ 363,790	\$ 30,974	9.3%
32080	USU Reserves	\$ -	\$ -	\$ -	-
33010	Accounting & Finance	\$ 61,624	\$ 55,740	\$ (5,884)	-9.5%
33020	Administration	\$ 50,321	\$ 46,187	\$ (4,134)	-8.2%
33030	Human Resources	\$ 19,444	\$ 30,416	\$ 10,972	56.4%
33040	Operations	\$ 11,340	\$ 17,478	\$ 6,138	54.1%
33050	Guest Services	\$ 62,189	\$ 85,230	\$ 23,041	37.0%
33080	Board of Directors	\$ -	\$ -	\$ -	-
33200	Commercial Leased	\$ -	\$ -	\$ -	-
35030	Maintenance	\$ 15,900	\$ -	\$ (15,900)	-100.0%
35050	USU Reservations & Event Services	\$ 572,996	\$ 645,820	\$ 72,824	12.7%
	Total Student Wages	\$ 3,593,834	\$ 3,695,825	\$ 101,990	2.8%



University Student Union Operating Budget Proposal Student Hours & Wages

Department	Dept Description	Proposed Student Hours	Proposed Student Wages	Avg. Hourly/Rate
31010	Equity, Programs & Leadership (EPL) – Admin	3,876	\$ 58,123	\$ 15.00
31020	Pride Center	9,953	\$ 152,374	\$ 15.31
31030	Veterans Resource Center	5,498	\$ 89,860	\$ 16.34
31040	Diversity & Inclusion	9,039	\$ 145,760	\$ 16.13
31050	Dream Center	8,160	\$ 132,926	\$ 16.29
31070	SRC-Administration	720	\$ 12,449	\$ 17.29
31071	SRC-Facilities	17,502	\$ 290,537	\$ 16.60
31072	SRC-Intramurals	12,204	\$ 198,657	\$ 16.28
31073	SRC-Fitness & Wellness	23,526	\$ 393,151	\$ 16.71
31074	SRC-Membership Services	18,740	\$ 309,046	\$ 16.49
31075	SRC-Aquatics	-	\$ -	\$ -
31076	SRC-Wellness Center	8,499	\$ 140,694	\$ 16.55
31077	SRC-Fitness Programs	840	\$ 14,977	\$ 17.83
31090	Programs	8,320	\$ 135,533	\$ 16.29
31250	Summer Camp	12,394	\$ 200,126	\$ 16.15
31300	Computer Labs	8,366	\$ 128,445	\$ 15.35
31350	Technology Support Services	2,889	\$ 48,506	\$ 16.79
31600	Marketing	22,284	\$ 363,790	\$ 16.33
33010	Accounting & Finance	4,116	\$ 55,740	\$ 13.54
33020	Administration	2,784	\$ 46,187	\$ 16.59
33030	Human Resources	-	\$ 30,416	\$ -
33040	Operations	1,041	\$ 17,478	\$ 16.79
33050	Guest Services	5,256	\$ 85,230	\$ 16.22
33080	Board of Directors	-	\$ -	\$ -
33200	Commercial Leased	-	\$ -	\$ -
35030	Facilities Maintenance	-	\$ -	\$ -
35050	USU Reservations & Event Services	39,717	\$ 645,820	\$ 16.26
	Total Student Hours & Wages	225,724	\$ 3,695,825	\$ 16.37

		2022-23	31010	31020	31030	31040	31050	31070	31071	31072	31073	31074	31075	31076	31077	31090	31250	31300	31350	31600	32080	33010	33020	33030	33040	33050	33080	33200	35030	35050
			Equity, Programs			Diversity &				SF SF	RC Fitness and	SRC Membership		SRC Wellness	SRC Fitness				Technology			Accounting &		Human		l	Board of	Commercial		
Account	Description	Proposed Budget	Equity, Programs & Leadership (EPL) – Admin	Pride Center	VRC	Diversity & Inclusion	Dream Center	SRC Admin	SRC Facilities	SRC Intramurals	RC Fitness and Wellness	Services	RC Aquatics	SRC Wellness Center	SRC Fitness Programs		Summer Camp Co	omputer Labs	Support Services	Marketing	Reserves	Accounting & Finance	Administration	Human Resources	Operations	Guest Service	es Board of Directors	Leased	Maintenance	
	DEVICENCE																													
503401	Private Contributions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-			-	-		-	-
503801	Indirect Cost Recovery	208,414	11,247	39,078	-	-	-	-	-	4,000	-	-	16,863	-	-	-	-	-	-	-	-	8,104	-	-		-	-		69,022	60,100
503802	Indirect Cost Rec - Campus Svc	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-
503803 503804	Indirect Cost Rec - Custodial Indirect Cost Rec - Linen		-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-		-			-	-		-	-
503805	Indirect Cost Rec - Personnel	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				-		-	-
503806	Indirect Cost Rec - Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-	-		-	-
	Equipment Recovery Income	340	-	-	-	-	-	-	-	-	-	340	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-
504830 504838	Sales - Brunch Member Discounts		-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-		-			-	-		-	-
508892	Investment Income Realized G L	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-
508894	Investment Income Unrlized G L	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-
508897	Interest Income Bank	70,600	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	70,600	-	-		-	-		-	-
580003 580850	Gain/Loss on Disp Fixed Assets Rental Income - Equipment	30,100	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-		-				-		-	30,100
580851	Equipment Income - ASI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-
580852	Equipment Income - Cht Students		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-		-	-
580853	Equipment Income - CSUN Depts	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-
580854 580855	Equipment Income - Off Campus Equipment Income - USU Co-Spon		-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-		-			-	-		-	-
580856	Rental Income - Facility	692,854	-	-	-		-	-		2,400		-	-	-	-	-	_	-		-	-		-			-	-	- 510,054		180,400
580857	Facility Income - ASI	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-
580858 580859	Facility Income - Cht Students	3,400 9,500		-	-	-	-	-	3,400 9.500		-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-
580859	Facility Income - CSUN Depts Facility Income - Off Campus	9,500 20,300		-	-	-	-	-	20,300		-	-	-	-	-	-	-	-	-	-	-		-		 	-	-			1
580861	Facility Income - USU Co-Spons		-	-	-	-	-	-	,	-	-	-	-	-	-	-	-	-	-	-	-		-			-	-		-	-
580862	Facility Income - Vendor	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-
580863	Rental Income - Lockers	10,765		-	-	-	-	-	-	-	-	10,684	-	81	-	-	-	-	-	-	-	-	-	-		-	-		-	-
580864 580865	Rental Income-Towels Pool Pass Fee	8,240 5,700		-	-	-	-	-	-		-	8,240	5,700	-	-	-		-	-	-	-	-	-	-		-	-	-	-	-
580866	Program Income	3,700		-	-	-	-	-	-		-		3,700	-	-	-		-	-	-	-	-	-	-		-	-		-	
580867	Fitness Program Income	32,220		-	-	-	-	-	-	-	-	-	31,920	-	300	-	-	-	-	-	-	-	-	-		-	-	-	-	-
	Personal Training Prog Income	50,000		-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-
580869 580870	Summer & Sports Camp Income Intramurals Income	501,075 16,550		-	-	-	-	-	-	16,550	-	-	-	-	-	-	501,075	-	-	-	-	-	-	-		-	-	-	-	-
580870	Membership Income	368,274		-	-	-	-	-	-	- 10,530	-	368,063	-	211	-	-		-	-	-	-	-	-	-		-	-		-	
580873	Guest Pass Income	21,760		-	-	-	-	-	-	-	-	21,760	-	-	-	-	-	-	-	-	-	-	-			-	-		-	-
580874	Fee Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-		-	-
580875 580878	Fee Refund Miscellaneous Income	2.000	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-		-	2,000
580878	Rental Income - Non Operating	2,000		-	-	-	-	-	-	 	-		-		-	-				-	-			-		-	-		-	2,000
580885	Sales - Non Taxable	-	-		-		-	-	-	-	-	-	-	-	-	-	-	-		7	-		-			-	-		-	-,-30
	Sales - Taxable	21,440	-	-							-	21.400	-	40		-	-	-	-	-	-	-	-	-		-	-		-	-
580886												22,400																		
580888	Commission Income	40,000	-	-	-	-	-	-	-	-	-	-	-	9	-	-	-	-	-	-	-	-	-	-		-	-	- 40,000	-	-
580888 580898	Cash Overages/Shortages	40,000	-	-	-	-	-	-	-	-	-			-	-		-	-	-	-	-	-	-	-		-	-	- 40,000 	-	-
580888 580898 580900 580910	Cash Overages/Shortages Other Income - Taxable Student Union Fees	- - 16,271,507	-	- - -		- - -	- - -	-	- - -						-			- - -	-	- - -	- - -	16,271,507	-	- - -				- 40,000 	- - -	-
580888 580898 580900	Cash Overages/Shortages Other Income - Taxable	16,271,507 720,060	- - - 110,248	- - - -		- - - - 259,756		-		-	- - - -		-	- - - -		-	- - - -			- - - -	- - - -	-		 - - -		-			-	-
580888 580898 580900 580910	Cash Overages/Shortages Other Income - Taxable Student Union Fees	- - 16,271,507	- - - 110,248	- - - - - 39,078	- - - - - - - - - - - - - - - -		350,056 350,056	- - - - - - \$	- - - - \$ 33,200	\$ 22,950 \$	- - - - - 50,000		54,483	- - - - - - 5 332 \$	- - - - - 300 \$	-	- - - - - - \$ 501,075 \$	-	- - - - - - - -	- - - - -	- - - - - - - -	- - 16,271,507 - \$ 16,350,211		- - - - - \$	\$	- - - - - - - - - - - - - - - - - -	- - - - - - - \$	- 40,000 - \$ 550,054	\$ 69,022	\$ 274,600
580888 580898 580900 580910 580916	Cash Overages/Shortages Other Income - Taxable Student Union Fees	- 16,271,507 720,060 \$ 19,107,099	- - - 110,248 \$ 121,495 \$	- - - - - - - 39,078	- - - - - - - - - - - -			- - - - - \$	- - - - - \$ 33,200	\$ 22,950 \$	- - - - - - 50,000						\$ 501,075 \$	- 1	- - - - - - - - - -	- - - - - - -	- - - - - - \$	-	\$ -	- - - - - - - - -	\$	- - - - - - - \$	- - - - - - - - -		\$ 69,022	\$ 274,600
580888 580898 580900 580910 580916	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES Hourly	16,271,507 720,060 \$ 19,107,099	- - - 110,248 \$ 121,495 \$	-	-	259,756	\$ 350,056	-	-	-	-	- - - - \$ 430,487 \$	363,645	10,852	105,577	-	\$ 501,075 \$	-	\$	-	-	\$ 16,350,211 -	-	- - - - - \$ -	\$	- - - - - - - - - - - - -	-		-	
580888 580898 580900 580910 580916	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES HOUTY Support Staff Salaries	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365	110,248 \$ 121,495 \$ 14,560 358,288	104,556	104,556	259,756 - 156,204	\$ 350,056 - 110,400	102,125	- 51,652	133,868	194,373			10,852 62,400	105,577 53,000	115,302	-	53,000	\$ -	339,800	\$ -	\$ 16,350,211 - 640,353	- 474,176				- 43,00		\$ 69,022	413,226
580888 580898 580900 580910 580916 601120 601300 601303	Cash Overages/Shortages Other income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES Hourly Support Staff Salaries Student Assistant	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825	110,248 \$ 121,495 \$ 14,560 358,288 58,123	- 104,556 152,374	- 104,556 89,860	259,756 - 156,204 145,760	\$ 350,056 - 110,400 132,926	102,125 12,449	51,652 290,537	- 133,868 198,657	- 194,373 393,151		363,645 57,095	10,852 62,400 140,694	105,577 53,000 14,977	115,302 135,533	\$ 501,075 \$	- 53,000 128,445	48,506	- 339,800 363,790	-	- \$ 16,350,211 - 640,353 55,740	474,176 46,187	30,416	17,478	85,23	- - 43,00		- 860,533	413,226 645,820
\$80888 \$80898 \$80900 \$80910 \$80916 601120 601300 601303 603005 603007	Cash Overages/Shortages Other income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURE Hourly Support Staff Salaries Student Assistant Retirement Workers Compensation	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991	110,248 \$ 121,495 \$ 14,560 358,288 58,123 23,473 3,827	- 104,556 152,374 9,389 5,740	- 104,556 89,860 9,389 3,827	259,756 - 156,204 145,760 14,084 6,378	- 110,400 132,926 9,389 3,189	102,125 12,449 4,695 638	51,652 290,537 4,695 7,653	- 133,868 198,657 9,389 17,857	- 194,373 393,151 14,084 14,031		363,645 57,095 - 4,695 12,436	10,852 62,400 140,694 4,695 6,378	105,577 53,000 14,977 4,695 7,334	- 115,302 135,533 9,389 3,189	200,126 - 9,885	53,000 128,445 4,695 4,145	48,506 14,084 1,913	339,800 363,790 28,168 8,929	-	- \$ 16,350,211 - - 640,353 - 55,740 - 46,946 - 4,145	474,176 46,187 28,168 2,870	30,416 37,557 3,189	17,478 4,695 638	85,23 5 2,55	- 43,00 60 - 4,69 61 31		860,533 - 61,030 4,145	413,226 645,820 42,252 17,538
\$80888 \$80898 \$80900 \$80910 \$80916 601300 601303 603005 603007 603010	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES HOUTY Support Staff Salaries Student Assistant Retirement Workers Compensation	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 59,534	110,248 \$ 121,495 \$ 14,560 358,288 58,123 23,473 3,827 1,406	104,556 152,374 9,389 5,740 2,109	104,556 89,860 9,389 3,827 1,406	259,756 - 156,204 145,760 14,084 6,378 2,344	\$ 350,056 	- 102,125 12,449 4,695 638 234	51,652 290,537 4,695 7,653 2,813	133,868 198,657 9,389 17,857 6,563	194,373 393,151 14,084 14,031 5,156		363,645 57,095 - 4,695 12,436 4,571	10,852 62,400 140,694 4,695 6,378 2,344	105,577 53,000 14,977 4,695 7,334 2,695	115,302 135,533 9,389 3,189 1,172	- - 200,126	53,000 128,445 4,695 4,145 1,524	48,506 14,084 1,913 703	339,800 363,790 28,168 8,929 3,281	-	- \$ 16,350,211 - 640,353 55,740 46,946 4,145 1,524	474,176 46,187 28,168 2,870 1,055	30,416 37,557 3,189 1,172	17,478 4,695 638 234	85,23 5 3 2,55 4 93	- 43,00 - 4,69 - 4,69 11 31	- \$ 550,054 - \$ 550,054	860,533 - 61,030 4,145 1,524	413,226 645,820 42,252 17,538 6,446
\$80888 \$80990 \$80900 \$80910 \$80916 601120 601303 603005 603007 603007 603000 603030	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES Hourly Support Staff Salaries Student Assistant Retirement. Workers Compensation Unemployment Compensation Insurance Benefits	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991	110,248 \$ 121,495 \$ 14,560 358,288 58,123 23,473 3,827 1,406	- 104,556 152,374 9,389 5,740	- 104,556 89,860 9,389 3,827	259,756 - 156,204 145,760 14,084 6,378	- 110,400 132,926 9,389 3,189	102,125 12,449 4,695 638	51,652 290,537 4,695 7,653 2,813	133,868 198,657 9,389 17,857 6,563	- 194,373 393,151 14,084 14,031		363,645 57,095 - 4,695 12,436	10,852 62,400 140,694 4,695 6,378	105,577 53,000 14,977 4,695 7,334	- 115,302 135,533 9,389 3,189	200,126 - 9,885	53,000 128,445 4,695 4,145	48,506 14,084 1,913	339,800 363,790 28,168 8,929	-	- \$ 16,350,211 - - 640,353 - 55,740 - 46,946 - 4,145	474,176 46,187 28,168 2,870	30,416 37,557 3,189 1,172	17,478 4,695 638 234	85,23 5 3 2,55 4 93	- 43,00 60 - 4,69 61 31	- \$ 550,054 - \$ 550,054	860,533 - 61,030 4,145	413,226 645,820 42,252 17,538 6,446
\$80888 \$80898 \$80900 \$80910 \$80916 601120 601303 603005 603007 603010 603030	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES HOUTY Support Staff Salaries Student Assistant Retirement Workers Compensation	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 59,534	110,248 \$ 121,495 \$ 14,560 358,288 58,123 23,473 3,827 1,406	104,556 152,374 9,389 5,740 2,109	104,556 89,860 9,389 3,827 1,406	259,756 - 156,204 145,760 14,084 6,378 2,344	\$ 350,056 	- 102,125 12,449 4,695 638 234	51,652 290,537 4,695 7,653 2,813	133,868 198,657 9,389 17,857 6,563	194,373 393,151 14,084 14,031 5,156		363,645 57,095 - 4,695 12,436 4,571	10,852 62,400 140,694 4,695 6,378 2,344	105,577 53,000 14,977 4,695 7,334 2,695	115,302 135,533 9,389 3,189 1,172	200,126 - 9,885	53,000 128,445 4,695 4,145 1,524	48,506 14,084 1,913 703	339,800 363,790 28,168 8,929 3,281	-	- \$ 16,350,211 - 640,353 55,740 46,946 4,145 1,524	474,176 46,187 28,168 2,870 1,055	30,416 37,557 3,189 1,172	17,478 4,695 638 234	85,23 5 3 2,55 4 93	- 43,00 - 4,69 - 4,69 11 31	- \$ 550,054 - \$ 550,054	860,533 - 61,030 4,145 1,524	413,226 645,820 42,252 17,538 6,446
\$80888 \$80990 \$80910 \$80910 \$80916 601300 601303 603007 603010 603031 603032 603032 603032 603032 603032 603032	Cash Overages/Shortages Other income - Taxable Student Union Tees Grant Revenue Total Revenue EXPENDITURE HOUTY Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Sick Accrual Payout Poost Employment Insurance	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 59,534 1,126,771 537,476	110,248 \$ 121,495 \$ 14,560 358,288 58,123 23,473 1,406 66,281 31,616	104,556 152,374 9,389 5,740 2,109	104,556 89,860 9,389 3,827 1,406	259,756 - 156,204 145,760 14,084 6,378 2,344	\$ 350,056 	- 102,125 12,449 4,695 638 234	51,652 290,537 4,695 7,653 2,813	133,868 198,657 9,389 17,857 6,563 26,512	194,373 393,151 14,084 14,031 5,156		363,645 57,095 - 4,695 12,436 4,571	10,852 62,400 140,694 4,695 6,378 2,344	105,577 53,000 14,977 4,695 7,334 2,695	115,302 135,533 9,389 3,189 1,172	200,126 - 9,885	53,000 128,445 4,695 4,145 1,524	48,506 14,084 1,913 703	339,800 363,790 28,168 8,929 3,281	-	- \$ 16,350,211 - 640,353 55,740 46,946 4,145 1,524	474,176 46,187 28,168 2,870 1,055	30,416 37,557 3,189 1,172 106,049	17,478 4,695 638 234 13,256	85,23 5 2,55 4 93 6 -	- 43,00 - 4,69 - 4,69 11 31	- \$ 550,054 - \$ 550,054	860,533 - 61,030 4,145 1,524	413,226 645,820 42,252 17,538 6,446
\$80888 \$80990 \$80910 \$80916 \$80916 \$601300 601303 603005 603007 603010 603031 603031 603032 603031 603032 603031	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES Hourly Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Post Employment Insurance Benefits Taff - Pooled	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 59,534 1,126,771	110,248 \$ 121,495 \$ 14,560 358,288 58,123 23,473 3,827 1,406 66,281	104,556 152,374 9,389 5,740 2,109 26,512	104,556 89,860 9,389 3,827 1,406 26,512 - - 12,646	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646	102,125 12,449 4,695 638 234 13,256	51,652 290,537 4,695 7,653 2,813 13,256	133,868 198,657 9,389 17,857 6,563 26,512 - - 12,646	194,373 393,151 14,084 14,031 5,156 39,768	\$ 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - - 6,323	10,852 62,400 140,694 4,695 6,378 2,344 13,256	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - 6,323	115,302 135,533 9,389 3,189 1,172 26,512 - 12,646	- 200,126 - 9,885 3,633 - - -	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323	48,506 14,084 1,913 703 39,768 - - 18,970	339,800 363,790 28,168 8,929 3,281 79,537	481,432 - - - - - - -	\$ 16,350,211 	474,176 46,187 28,168 2,870 1,055 79,537 - - 37,939	30,416 37,557 3,189 1,172 106,049 - - 50,586 1,400	17,478 4,695 638 234 13,256	3 85,23 5 2,55 4 93 6 - - - 3 -	- 43,00 - 4,69 11 31: - 13,25 - 6,32	- \$ 550,054	860,533 	413,226 645,820 42,252 17,538 6,446 119,305
\$60888 \$80898 \$80900 \$80910 \$80916 601300 601303 603007 603010 603031 603031 603031 603031 603031 603031 603031	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES Houry Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Fost Employment Insurance Benefits Taff - Pooled Payroll Taxes Staff Enrichment Beimbursement	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 59,534 1,126,771 537,476	110,248 \$ 121,495 \$ 14,560 158,288 58,123 23,473 3,827 1,406 66,281 	104,556 152,374 9,389 5,740 2,109 26,512	104,556 89,860 9,389 3,827 1,406 26,512	259,756 	\$ 350,056 	102,125 12,449 4,695 638 234 13,256	51,652 290,537 4,695 7,653 2,813 13,256	133,868 198,657 9,389 17,857 6,563 26,512	194,373 393,151 14,084 14,031 5,156 39,768	\$ 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256	10,852 62,400 140,694 4,695 6,378 2,344 13,256	105,577 53,000 14,977 4,695 7,334 2,695 13,256	115,302 135,533 9,389 3,189 1,172 26,512	200,126 - 9,885	53,000 128,445 4,695 4,145 1,524 13,256	48,506 14,084 1,913 703 39,768	339,800 363,790 28,168 8,929 3,281 79,537	-	\$ 16,350,211 	474,176 46,187 28,168 2,870 1,055 79,537	30,416 37,557 3,189 1,172 106,049	17,478 4,695 638 234 13,256 6,323	3 85,23 5 2,55 4 93 6 - - - 3 -	- 43,00 - 4,69 11 31: - 13,25 - 6,32	- \$ 550,054	860,533 - 61,030 4,145 1,524 172,330	413,226 645,820 42,252 17,538 6,446 119,305
\$60888 \$80898 \$80900 \$80910 \$80916 601300 601303 603007 603010 603031 603031 603031 603031 603031 603031 603031	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Income - Taxable Student Union Fees Grant Revenue EXPENDITURES HOUTY Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Sick Accrual Payout Post Employment Insurance Benefits Tsfrd - Pooled Payroll Taxes	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 59,534 1,126,771 1,400 591,625	110,248 \$ 121,455 141,560 358,288 58,123 23,473 3,827 1,406 66,281 - 26,172	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - - 12,646	259,756 	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028	102,125 12,449 4,695 638 234 13,256 - 6,323 - 5,054	51,652 290,537 4,695 7,653 2,813 13,256 - - 6,323 - 12,095	133,868 198,657 9,389 17,857 6,563 26,512 - - 12,646	194,373 393,151 14,084 14,031 5,156 39,768 - - 18,970 - 27,323	\$ 430,487 \$ 5 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - - - - - 17,017	115,302 135,533 9,389 3,189 1,172 26,512 - - 12,646	200,126 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 - - 18,970 15,162	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211 640,353 55,740 46,946 4,145 1,524 132,561 63,233 - 48,299	474,176 46,187 28,168 2,870 1,055 79,537 - - 37,939	30,416 37,557 3,189 1,172 106,049 - 50,586 1,400 38,512 32,128	17,478 4,695 638 234 13,256 6,323	3 85,23 5 3 2,55 4 93 5 3 3 - 4 2,56	- 43,00 0 4,699 1 31: 18 11: - 13,25: - 6,32: - 0 4,73:	- \$ 550,054 - \$ 550,054	860,533 	413,226 645,820 42,252 17,538 6,446 119,305 - 56,909 - 57,327
\$0088 \$0088 \$0090 \$00000 \$00000 \$00000 \$00000 \$00000 \$00000 \$00000 \$00000 \$00000 \$00000 \$0	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES Houry Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Sick Accrual Payout Post Employment Insurance Benefits Sird-Pooled Payoril Taxes Staff Enrichment Reimbursement Soutscribe Salaries in Salaries Staff Enrichment Reimbursement Soutscribe Salaries in Salaries Transfers in Form University	16,271,507 720,060 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 1,126,771 537,476 1,400 591,625 32,128	110,248 \$ 121,455 141,560 358,288 58,123 23,473 3,827 1,406 66,281 - 26,172	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028	102,125 12,449 4,695 638 234 13,256 - 6,323 - 5,054	51,652 290,537 4,695 7,653 2,813 13,256 - - 6,323 - 12,095	133,868 198,657 9,389 17,857 6,563 26,512 12,646 26,749	194,373 393,151 14,084 14,031 5,156 39,768 - - 18,970 - 27,323	\$ 430,487 \$ 5 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - - - - - 17,017	115,302 135,533 9,389 3,189 1,172 26,512 - - 12,646	200,126 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 - - 18,970 15,162	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211 640,353 55,740 46,946 4,145 1,524 132,561 63,233 - 48,299	474,176 46,187 28,168 2,870 1,055 79,537 - - 37,939 - 29,364	30,416 37,557 3,189 1,172 106,049 - 50,586 1,400 38,512 32,128	17,478 4,695 638 234 13,256 6,323	3 85,23 5 3 2,55 4 93 5 3 3 - 4 2,56	- 43,00 0 4,699 1 31: 18 11: - 13,25: - 6,32: - 0 4,73:	- \$ 550,054 - \$ 550,054	860,533 61,030 4,145 1,524 172,330 	413,226 645,820 42,252 17,538 6,446 119,305 - 56,909 - 57,327
\$60888 \$60988 \$60998 \$60998 \$60998 \$60996 \$60900 \$60916 \$60916 \$60916 \$60916 \$609000 \$60900 \$60900 \$60900 \$60900 \$60900 \$60900 \$60900 \$60900 \$	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES Hourly Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Sick Accrual Payout Post Employment Insurance Benefits 1744 - Pooled Payroll Taxes Staff Enrichment Reimbursement	16,271,507 720,060 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 1,126,771 537,476 1,400 591,625 32,128	110,248 \$ 121,455 141,560 358,288 58,123 23,473 3,827 1,406 66,281 - 26,172	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028	102,125 12,449 4,695 638 234 13,256 - 6,323 - 5,054	51,652 290,537 4,695 7,653 2,813 13,256 - - 6,323 - 12,095	133,868 198,657 9,389 17,857 6,563 26,512 12,646 26,749	194,373 393,151 14,084 14,031 5,156 39,768 - - 18,970 - 27,323	\$ 430,487 \$ 5 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - - - - - 17,017	115,302 135,533 9,389 3,189 1,172 26,512 - - 12,646	200,126 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 - - 18,970 15,162	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211 640,353 55,740 46,946 4,145 1,524 132,561 63,233 - 48,299	474,176 46,187 28,168 2,870 1,055 79,537 - - 37,939 - 29,364	30,416 37,557 3,189 1,172 106,049 - 50,586 1,400 38,512 32,128	17,478 4,695 638 234 13,256 6,323	3 85,23 5 3 2,55 4 93 5 3 3 - 4 2,56	- 43,00 0 4,699 1 31: 18 11: - 13,25: - 6,32: - 0 4,73:	- \$ 550,054 - \$ 550,054	860,533 61,030 4,145 1,524 172,330 	413,226 645,820 42,252 17,538 6,446 119,305 - - 56,909 - 57,327
\$0088 \$0099 \$00916 \$009	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue Total Revenue Total Revenue EXPENDITURES Houry Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Sick Accrual Payout Post Employment Insurance Benefits Tafrd - Pooled Payroll Taxes Staff Enrichment Reimbursement Concession Staff Salaries Staff Control University Gain/Loss on Disp Fixed Assets Interpreters	16,271,507 720,060 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 1,126,771 537,476 1,400 591,625 32,128	110,248 \$ 121,495 \$ 141,560 358,288 58,123 3,827 1,406 66,281 31,616 31,616 26,172	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028	102,125 12,449 4,695 638 234 13,256 - 6,323 - 5,054	51,652 290,537 4,695 7,653 2,813 13,256 - - 6,323 - 12,095	133,868 198,657 9,389 17,857 6,563 26,512 12,646 26,749	194,373 393,151 14,084 14,031 5,156 39,768 - - 18,970 - 27,323	\$ 430,487 \$ 5 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - - - - - 17,017	115,302 135,533 9,389 3,189 1,172 26,512 - - 12,646	200,126 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 - - 18,970 15,162	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211 640,353 55,740 46,946 4,145 1,524 132,561 63,233 - 48,299	474,176 46,187 28,168 2,870 1,055 79,537 - - 37,939 - 29,364	30,416 37,557 3,189 1,172 106,049 - 50,586 1,400 38,512 32,128	17,478 4,695 638 234 13,256 6,323	3 85,23 5 3 2,55 4 93 5 3 3 - 4 2,56	- 43,00 0 - 4,69 1 31: 18 11: - 13,25: - 6,32: - 0 4,73: - 0 4,73:	- \$ 550,054 - \$ 550,054	860,533 61,030 4,145 1,524 172,330 	413,226 645,820 42,252 17,538 6,446 119,305 - - 56,909 - 57,327
\$0088 \$0090 \$0090 \$00916 \$0091	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES Hourly Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Sick Accrual Payout Post Employment Insurance Benefits 1744 - Pooled Payroll Taxes Staff Enrichment Reimbursement	16,271,507 16,271,507 20,060 \$ 19,107,099 494,634 5,741,365 3,695,825 3399,044 161,991 1,126,771 1,400 51,625 32,128 \$ 12,441,792	110,248 \$ 121,495 \$ 114,560 358,288 58,123 3,827 1,406 66,281 	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028	102,125 12,449 4,695 638 234 13,256 - 6,323 - 5,054	51,652 290,537 4,695 7,653 2,813 13,256 - - 6,323 - 12,095	133,868 198,657 9,389 17,857 6,563 26,512 12,646 26,749	194,373 393,151 14,084 14,031 5,156 39,768 - - 18,970 - 27,323	\$ 430,487 \$ 5 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - - - - - 17,017	115,302 135,533 9,389 3,189 1,172 26,512 - - 12,646	200,126 9,885 3,633 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 - - 18,970 - 15,162 - \$ 386,423	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211 640,353 55,740 46,946 4,145 1,524 132,561 63,233 - 48,299	474,176 46,187 28,168 2,870 1,055 79,537 - - 37,939 - 29,364	30,416 37,557 3,189 1,172 106,049 - 50,586 1,400 38,512 32,128	17,478 4,695 638 234 13,256 6,323	3 85,23 5 3 2,55 4 93 5 3 3 - 4 2,56	- 43,00 0 - 4,69 1 31: 18 11: - 13,25: - 6,32: - 0 4,73: - 0 4,73:	- \$ 550,054 - \$ 550,054	800.533 61.030 4,145 1,524 172,330 82,202 61,541 \$1,243,305 \$1,243,305	413,226 645,820 42,252 17,538 6,446 119,305 56,909 57,327 \$ 1,358,823
\$60888 \$60888 \$60888 \$60898 \$60898 \$60900 \$60900 \$60901 \$60916 \$6	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES Houry Support Staff Salaries Student Assistant Retirement Workers Compensation Insurance Benefits Vacation Insurance Benefits Vacation Fost Employment Insurance Benefits Taff - Pooled Payroll Taxes Staff Enrichment Reimbursement Robbotal Statezes & Benefits Transfers in Form University Gain/Loss on Disp Fixed Assets Interpreters Communications-Cell Phones Electricity Gais	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,944 161,991 59,534 1,126,771 537,476 1,400 591,625 32,128 \$ 12,841,792	110,248 \$ 121,455 \$ 121,455 \$ 121,455 \$ 583,288 \$ 58,123 \$ 3,827 \$ 1,406 \$ 66,281 \$	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028	102,125 12,449 4,695 638 234 13,256 - 6,323 - 5,054	51,652 290,537 4,695 7,653 2,813 13,256 - - 6,323 - 12,095	133,868 198,657 9,389 17,857 6,563 26,512 12,646 26,749	194,373 393,151 14,084 14,031 5,156 39,768 - - 18,970 - 27,323	\$ 430,487 \$ 5 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - - - - - 17,017	115,302 135,533 9,389 3,189 1,172 26,512 - - 12,646	200,126 9,885 3,633 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 - - 18,970 - 15,162 - \$ 386,423	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211 640,353 55,740 46,946 4,145 1,524 132,561 63,233 - 48,299	474,176 46,187 28,168 2,870 1,055 79,537 - - 37,939 - 29,364	30,416 37,557 3,189 1,172 106,049 - 50,586 1,400 38,512 32,128	17,478 4,695 638 234 13,256 6,323	3 85,23 5 3 2,55 4 93 5 3 3 - 4 2,56	- 43,00 0 - 4,69 1 31: 18 11: - 13,25: - 6,32: - 0 4,73: - 0 4,73:	- \$ 550,054 - \$ 550,054 - \$ 550,054 - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	860,533 - 61,030 - 4,145 - 1,524 - 172,330 - 61,541 (\$ 1,243,305 (\$ 2,6330 - 2,733,305	413,226 645,820 42,252 17,538 6,446 119,305 56,909 57,327 \$ 1,358,823
\$60888 \$60888 \$60980 \$60910 \$6	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total	16,271,507 16,271,507 20,060 \$ 19,107,099 494,634 5,741,365 3,695,825 3399,044 161,991 1,126,771 1,400 514,625 32,128 \$ 12,441,792 140,096 886,131 136,610	110,248 \$ 121,495 \$ 114,560 358,288 58,123 3,827 1,406 66,281 	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,046 - 12,046 - 8 308,263	102.125 12,449 4,695 538 234 13,256 - - - 5,054 - 9 144,774	51,652 290,537 4,695 7,653 2,813 13,256 - - 6,323 - 12,095	133,668 198,657 9,389 17,857 6,563 26,512 12,646 26,749	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 5 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - - - - - 17,017	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 9,885 3,633 - - - - 9,921 - \$ 223,565 \$ - - 189 5,986 923 728	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 - - 18,970 - 15,162 - \$ 386,423	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211 640,353 55,740 46,946 4,145 1,524 132,561 63,233 - 48,299	474,176 46,187 28,168 2,870 1,055 79,537 - - 29,364 \$699,295	30,416 37,557 3,189 1,172 106,049 - 50,586 1,400 38,512 32,128	17,478 4,699 638 234 13,256 5,054 \$ 141,679	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,00 0 - 4,69 1 31: 18 11: - 13,25: - 6,32: - 0 4,73: - 0 4,73:	- \$ 550,054 - \$ 550,054	860,533 61,030 4,145 1,524 172,330 82,202 61,541 \$ 1,243,305 \$ 1,243,305 127,393	413,226 645,820 42,252 17,538 6,446 1119,305 - - 56,909 57,327 - \$ 1,358,823
\$60888 \$60888 \$60898 \$60998 \$60900 \$60900 \$60901 \$60916 \$6	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES Houry Support Staff Salaries Student Assistant Retirement Workers Compensation Insurance Benefits Vacation Insurance Benefits Vacation Fost Employment Insurance Benefits 15rd - Pooled Payroll Taxes Staff Enrichment Reimbursement Subcoals Salaries & Benefits Transfers In from University Gain/Loss on Disp Fixed Assets Interpreters Communications-Cell Phones Electricity Gais Gais Water	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 59,534 1,126,771 537,476 1,400 591,625 32,128 \$ 12,841,792 140,096 886,113 116,096 116,096	110,248 \$ 121,455 14,560 358,288 \$ 58,123 3,23,473 3,827 1,406 66,281	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028	102,125 12,449 4,695 638 234 13,256 - 6,323 - 5,054	51,652 290,537 4,695 7,653 2,813 13,256 - - 6,323 - 12,095	133,868 198,657 9,389 17,857 6,563 26,512 12,646 26,749	194,373 393,151 14,084 14,031 5,156 39,768 - - 18,970 - 27,323	\$ 430,487 \$ 5 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - 6,323 - 17,017	115,302 135,533 9,389 3,189 1,172 26,512 - - 12,646	200,126 - 9,885 3,633 - - - - - - - - - - - - - - - - - -	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 - - 18,970 - 15,162 - \$ 386,423	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211 640,353 55,740 46,946 4,145 1,524 132,561 63,233 - 48,299	474,176 46,187 28,168 2,870 1,055 79,537 - - 37,939 - 29,364	30,416 37,557 3,189 1,172 106,049 - 50,586 1,400 38,512 32,128	17,478 4,695 638 234 13,256 6,323	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,00 0 - 4,69 1 31: 18 11: - 13,25: - 6,32: - 0 4,73: - 0 4,73:	- \$ 550,054 - \$ 550,054 - \$ 550,054 - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	860,533 - 61,030 - 4,145 - 1,524 - 172,330 - 61,541 (\$ 1,243,305 (\$ 2,6330 - 2,733,305	413,226 645,820 42,252 17,538 6,446 1119,305
\$60888 \$60888 \$60986 \$60900 \$6	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue Total Revenue EXPENDITURES Houry Houry Support Staff Salaries Student Assistant Retirement Workers Compensation Insurance Benefits Vacation Insurance Benefits Vacation Post Employment Insurance Benefits Taff - Pooled Payroll Taxes Staff Enrichment Reimbursement Subtocal, Salarias S. Benefits Transfers In form University Gain/Loss on Disp Fixed Assets Interpreters Communications-Cell Phones Electricity Gas Water Travel Capital-Construction Other Oth Student Scholarships/Grants	16,271,507 720,060 19,107,099 1151,879 1,500 151,507 75,208 1 1,000 151,879 1,500 151,879 1,500 151,879 1,500 151,879 1,500 151,879 1,500 151,879 1,500 151,879 1,500 151,879 1,500 150,879 1,500 150,879 1,500 150,879 1,500 151,	110,248 \$ 121,455 14,560 358,288 \$ 58,123 3,23,473 3,827 1,406 66,281	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 3403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	51,652 290,537 4,695 7,653 2,813 13,256 - - 6,323 - 12,095	133,668 198,657 9,389 17,857 6,563 26,512 12,646 26,749	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 5 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - 6,323 - 17,017	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 9,885 3,633 - - - - 9,921 - \$ 223,565 \$ - - 189 5,986 923 728	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 - - 18,970 - 15,162 - \$ 386,423	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,2870 1,055 79,537 37,939 29,364 58 699,295	30,416 1 30,416 1 30,416 1 30,416 1 30,416 1 30,416 1 31,82	17,478 4,699 638 234 13,256 5,054 \$ 141,679	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,00 0 - 4,69 1 31: 18 11: - 13,25: - 6,32: - 0 4,73: - 0 4,73:	- \$ 550,054 \$ 550,054 \$ 550,054	\$ 1,243,305 \$ 1,239 \$ 1,230 \$ 2,202 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305	413,226 645,820 42,252 17,538 6,446 119,305 56,909 57,327 \$ 1,358,823
\$60888 \$60888 \$60980 \$60910 \$6	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue Total Revenue Total Revenue Total Revenue Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Sick Accrual Payout Post Employment Insurance Benefits Tafrd - Pooled Payroll Taxes Staff Enrichment Reimbursement Staff Enrichment Reimburs	16,271,507 720,060 \$ 13,107,099 \$ 13,107,099 \$ 13,107,099 \$ 13,107,099 \$ 13,107,099 \$ 13,126,711 \$ 140,096 \$ 12,126,131 \$ 140,096 \$ 140,096 \$ 151,126,131 \$ 151,137 \$	110,248 \$ 121,495 \$ 14,560 358,288 \$ 58,123 23,473 3,827 1,406 66,281 \$ 563,746	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	51,652 290,537 4,695 7,653 2,813 13,256 - - 6,323 - 12,095	133,668 198,657 9,389 17,857 6,563 26,512 12,646 26,749	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 5 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - 6,323 - 17,017	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 9,885 3,633 - - - - - - - - - - - - - - - - - -	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 - - 18,970 - 15,162 - \$ 386,423	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211 640,353 55,740 46,946 1,1524 132,561 1,524 2,233 48,299 2, 801	474,176 46,187 28,168 2,870 1,055 79,537	30,416 1 30,416 1 30,416 1 30,416 1 30,416 1 30,416 1 31,82	17,478 4,699 638 234 13,256 5,054 \$ 141,679	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	860,533 61,030 4,145 1,524 172,330 82,202 61,541 \$ 1,243,305 \$ 1,243,305 127,393	413,226 645,820 42,252 17,538 6,446 119,305 56,909 57,327 \$ 1,358,823
\$0088 \$0098 \$00990 \$00916 \$009	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue Total Revenue EXPENDITURES Houry Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Sick Accrual Payout Post Employment Insurance Benefits 15rd - Pooled Payoril Taxes Staff Enrichment Reinbursement Control Staff Salaries Staff Enrichment Reinbursement Control Staff Salaries Communications Cell Phones Electricity Gas Water Travel Capital-Construction Other Oth Student Scholarships/Grants Control Travel Capital-Construction Other Oth Student Scholarships/Grants Control Lucial Services	16,271,507 720,060 19,107,099 19,107,099 151,879 1,500 305,688 23,290 305,688 22,588 22,288 2	110,248 \$ 121,455 14,560 358,288 58,123 3,827 1,406 66,281 31,616 - 26,172 - \$ 583,746	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 3403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	\$1,652 290,537 4,695 7,653 2,813 13,256 	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 65,520 4,695 9,248 3,399 13,256 6,233	363,645 57,095 - 4,695 12,436 4,571 13,256 - - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 \$3,000 14,977 4,695 7,334 2,695 13,256 6,223 17,017 224,874 \$	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 200,126 - 9,885 3,633 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 18,970 15,162 \$ 386,423 	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,270 1,055 79,537 37,939 29,364 699,295 87,000 87,000	30,416 1 30,416 1 30,416 1 30,416 1 30,416 1 30,416 1 31,92 1	17,474,4,695,4,4,695,4,4,695,4,4,695,4,4,695,4,4,6,4,4,4,4,4,4,4,4,4,4,4,4,4,4,4,4,	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	\$ 1,243,305 \$ 1,239 \$ 1,230 \$ 2,202 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305	413,226 645,820 42,252 17,538 6,446 119,305 56,909 57,327 \$ 1,358,823
\$60888 \$60888 \$60980 \$60916 \$6	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue Total Revenue Total Revenue Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Sick Accrual Payout Post Employment Insurance Benefits Tsfrd - Pooled Payroll Taxes Staff Enrichment Beimbursenet Sta	16,271,507 720,060 \$ 13,107,099 \$ 13,107,099 \$ 13,107,099 \$ 13,107,099 \$ 13,107,099 \$ 15,741,365 \$ 3,695,825 \$ 399,044 \$ 161,991 \$ 1,126,771 \$ 1,400 \$ 11,126,771 \$ 1,400 \$ 11,126,771 \$ 1,400 \$ 11,126,771 \$ 1,400 \$ 11,126,771 \$ 1,126,7	110,248 \$ 121,495 \$ 114,560 3358,288 58,123 3,473 3,827 1,406 66,281	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 - 3 403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	51,652 290,537 4,695 7,653 2,813 13,256 - - 6,323 - 12,095	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 5 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 - 4,695 12,436 4,571 13,256 - - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 7,334 2,695 13,256 - - - 6,323 - 17,017	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 9,885 3,633 - - - - - - - - - - - - - - - - - -	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 - - 18,970 - 15,162 - \$ 386,423	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211 640,353 55,740 46,946 1,1524 132,561 1,524 2,233 48,299 2, 801	474,176 46,187 28,168 2,870 1,055 79,537 37,939 29,364 5 699,295 87,000 300	30.416 1 30.	17,478,4595 4,69594 65454 234 13,254 6,323 5,054 \$ 141,679	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	\$ 1,243,305 \$ 1,239 \$ 1,230 \$ 2,202 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305	413,226 645,820 42,252 17,538 6,446 119,305 56,909 57,327 \$ 1,358,823
\$0088 \$0088 \$0090 \$00916	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue Total Revenue Total Revenue EXPENDITURES Houry Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Sick Accrual Payout Post Employment Insurance Benefits Sfd - Pooled Payoril Taxes Staff Enrichment Reinbursement Control Staff Salaries Staff Enrichment Reinbursement Control Staff Salaries Communications Cell Phones Electricity Gas Water Travel Capital-Construction Other Oth Student Scholarships/Grants Controctual Services Communications-Cell Phones Electricity Gas Water Travel Capital-Construction Other Oth Student Scholarships/Grants Controctual Services Technology Contractual Svcs Legal Services Technology Contractual Svcs Legal Services	16,271,507 720,060 19,107,099 19,107,099 151,879 1,500 305,688 23,290 305,688 22,588 22,288 2	110,248 \$ 121,495 \$ 114,560 3358,288 58,123 3,473 3,827 1,406 66,281	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 - 3 403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	\$1,652 290,537 4,695 7,653 2,813 13,256 	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 65,520 4,695 9,248 3,399 13,256 6,233	363,645 57,095 - 4,695 12,436 4,571 13,256 - - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 \$3,000 14,977 4,695 7,334 2,695 13,256 6,223 17,017 224,874 \$	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 200,126 - 9,885 3,633 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 18,970 15,162 \$ 386,423 	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,270 1,055 79,537 37,939 29,364 699,295 87,000 87,000	30,416 1 30,416 1 30,416 1 30,416 1 30,416 1 30,416 1 31,92 1	17,478,4595 4,69594 65454 234 13,254 6,323 5,054 \$ 141,679	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	\$ 1,243,305 \$ 1,239 \$ 1,230 \$ 2,202 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305	413,226 645,820 42,522 17,538 6,446 119,305 56,909 \$ 1,358,823
\$0088 \$0090 \$00916 \$0091	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue Total Revenue Total Revenue Support Staff Salaries Student Assistant Retirement Workers Compensation Unemployment Compensation Insurance Benefits Vacation Sick Accrual Payout Post Employment Insurance Benefits 57td - Pooled Payori Taxes Staff Enrichment Reimbursement Compensation Transfers in From University Gain/Loss on Disp Fixed Assets Interpreters Communications-Cell Phones Electricity Gas Gas Water Travel Capital-Construction Other Oth Student Scholarships/Grants Contractual Services Travel Controlarships/Grants Contractual Services Technology Contractual Svcs Legal Services Management Services Management Services Management Services Management Services	16,271,507 720,600 \$ 19,107,099 494,634 5,741,365 3,695,825 339,044 161,991 5,95,34 1,126,771 1,400 591,625 31,476 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,400 1,500	110,248 \$ 121,455 14,560 358,288 58,123 3,827 1,406 66,281 31,616 26,172 - \$ 563,746	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 - 3 403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	\$1,652 290,537 4,695 7,653 2,813 13,256 	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 65,520 4,695 9,248 3,399 13,256 6,233	363,645 57,095 - 4,695 12,436 4,571 13,256 - - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 \$3,000 14,977 4,695 7,334 2,695 13,256 6,223 17,017 224,874 \$	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 200,126 - 9,885 3,633 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 18,970 15,162 \$ 386,423 	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,870 1,055 79,537 37,939 29,364 5 699,295 87,000 300	30.416 1 30.	17,478,4,6999 4,6999 635,632 13,254 5,322 5,054 \$ 141,679	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	\$ 1,243,305 \$ 1,239 \$ 1,230 \$ 2,202 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305	413,226 645,820 42,522 17,538 6,446 119,305 56,909 \$ 1,358,823
\$80088 \$80088 \$80090 \$800000 \$800000 \$800000 \$800000 \$800000 \$800000 \$800000 \$800000 \$8000000 \$800000 \$800000 \$800000 \$800000 \$8000000 \$8000000 \$8000000 \$800000000	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue EXPENDITURES Houry Support Staff Salaries Student Assistant Retirement Workers Compensation Insurance Benefits Vacation Insurance Benefits Vacation Sick Accrual Payout Post Employment Insurance Benefits Taff - Pooled Payorl Taxes Staff Enrichment Reimbursement Substaff Enrichment Reimbursement Substaff Salaries S	16,271,507 16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 39,904 161,991 59,534 1,126,771 551,625 32,128 \$ 12,841,792	110,248 \$ 121,455 14,560 358,288 58,123 3,827 1,406 66,281 31,616 26,172 - \$ 563,746	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 - 3 403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	\$1,652 290,537 4,695 7,653 2,813 13,256 	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 65,520 4,695 9,248 3,399 13,256 6,233	363,645 57,095 - 4,695 12,436 4,571 13,256 - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 \$3,000 14,977 4,695 7,334 2,695 13,256 6,223 17,017 224,874 \$	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 200,126 - 9,885 3,633 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 18,970 15,162 \$ 386,423 	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,870 1,055 79,537 37,939 29,364 5 699,295 87,000 300	30.416 13.0416 13.0416 13.0416 14.0416	17,478,4,6999 4,6999 635,632 13,254 5,322 5,054 \$ 141,679	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	\$ 1,243,305 \$ 1,239 \$ 1,230 \$ 2,202 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305 \$ 1,243,305	413,226 645,820 42,522 17,538 6,446 119,305 56,909 \$ 1,358,823
\$80088 \$80990 \$80910 \$80916 \$809916 \$80910 \$8	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue For Revenu	16,271,507 720,600 \$ 19,107,609 \$ 19,107,609 \$ 19,107,609 \$ 19,107,609 \$ 19,107,609 \$ 19,107,609 \$ 10,107,609 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 13,793	110,248 \$ 121,495 \$ 114,560 358,288 58,123 3,827 1,406 66,281 	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 - 3 403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	\$1,652 290,537 4,695 7,653 2,813 13,256 	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 65,520 4,695 9,248 3,399 13,256 6,233	363,645 57,095 - 4,695 12,436 4,571 13,256 - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 \$3,000 14,977 4,695 7,334 2,695 13,256 6,223 17,017 224,874 \$	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 200,126 - 9,885 3,633 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 18,970 15,162 \$ 386,423 	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,870 1,055 79,537 37,939 29,364 5 699,295 87,000 300	30.416 13.0416 13.0416 13.0416 14.0416	17,478,4,6999 4,6999 635,632 13,254 5,322 5,054 \$ 141,679	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	860,533	413,226 645,820 42,252 17,538 6,446 119,305 56,909 57,327 \$ 1,3558,823
\$80088 \$80088 \$80088 \$80098 \$80090 \$800000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$800000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$800000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$800000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$800000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$800000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$800000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$800000 \$800000 \$800000 \$800000 \$800000 \$800000 \$800000 \$800000 \$8000000 \$800000 \$800000 \$800000 \$8000000 \$8000000 \$8000000 \$800000000	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Revenue Total Revenue Total Revenue EXPENDITURES Houry Houry Support Staff Salaries Student Assistant Retirement Workers Compensation Insurance Benefits Vacation Insurance Benefits Vacation Sick Accrual Payout Fost Employment Insurance Benefits 1574 - Pooled Payoril Taxes Staff Enrichment Reimbursement Subsocial Salaries & Bonefits Transfers In from University Gain/Loss on Disp Fixed Assets Interpreters Communications-Cell Phones Electricity Gas Gas Water Travel Light Services Water Travel Light Services Technology Contractual Sves Legal Services Technology Contractual Sves Legal Services Personnel Services Personnel Services Personnel Services Personnel Services Personnel Services Security	16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 59,534 1,126,771 537,476 1,400 591,625 32,128 \$ 12,841,792 140,096 886,113 136,610 107,709 1,500 75,203 305,688 32,900 193,979 20,500 27,788	110,248 \$ 121,4560 145,600 358,288 \$ 58,123 3,23,473 3,827 1,406 66,281	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 - 3 403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	\$1,652 290,537 4,695 7,653 2,813 13,256 	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 65,520 4,695 9,248 3,399 13,256 6,233	363,645 57,095 - 4,695 12,436 4,571 13,256 - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 \$3,000 14,977 4,695 7,334 2,695 13,256 6,223 17,017 224,874 \$	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 200,126 - 9,885 3,633 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 18,970 15,162 \$ 386,423 	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,870 1,055 79,537 37,939 29,364 5 699,295 87,000 300	30.416 13.0416 13.0416 13.0416 14.0416	17,478,4,6999 4,6999 635,632 13,254 5,322 5,054 \$ 141,679	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	\$ 860,533 	\$1,358,823
\$60888 \$60888 \$60980 \$60910 \$6	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue For Revenu	16,271,507 720,600 \$ 19,107,609 \$ 19,107,609 \$ 19,107,609 \$ 19,107,609 \$ 19,107,609 \$ 19,107,609 \$ 10,107,609 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 12,841,792 \$ 13,793	\$ 110,248 \$ 121,495 \$ 114,560 358,288 58,123 3,827 1,406 66,281 	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 - 3 403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	\$1,652 290,537 4,695 7,653 2,813 13,256 	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 65,520 4,695 9,248 3,399 13,256 6,233	363,645 57,095 - 4,695 12,436 4,571 13,256 - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 \$3,000 14,977 4,695 7,334 2,695 13,256 6,223 17,017 224,874 \$	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 200,126 - 9,885 3,633 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 703 39,768 18,970 15,162 \$ 386,423 	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,870 1,055 79,537 37,939 29,364 5 699,295 87,000 300	30.416 13.0416 13.0416 13.0416 14.0416	17,478,4,6999 4,6999 635,632 13,254 5,322 5,054 \$ 141,679	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	860,533	\$ 1,358,823
\$60088 \$60088 \$60088 \$600916 \$60010 \$6	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue For For For Revenue For	16,271,507 720,060 \$ 19,107,097 494,634 5,741,365 3,695,825 339,044 161,991 1,126,771 1,400 511,625 32,128 \$ 12,441,792 1,400 1,516,630 1,630 1,630 1,630 1,630 1,7,790 1,500	110,248 \$ 121,495 \$ 121,495 \$ 14,560 358,288 58,123 3,827 1,406 66,281	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 - 3 403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	\$1,652 290,537 4,695 7,653 2,813 13,256 	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 65,520 4,695 9,248 3,399 13,256 6,233	363,645 57,095 - 4,695 12,436 4,571 13,256 - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 \$3,000 14,977 4,695 7,334 2,695 13,256 6,223 17,017 224,874 \$	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	\$ 223,565 \$ 2	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,913 39,768 39,768 18,970 15,162 \$ 386,423 139,907	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,870 1,055 79,537 37,939 29,364 5 699,295 87,000 300	30.416 13.04.16 13.04.16 13.04.16 14.04 14	17,478,4,695 4,695,656 6363,656 13,256 6,323 6,323 6,323 1,506 111,679	8 85,23 5 93 6 93 6 93 7 93 8 91,276 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	\$ 860,533	\$1,359,023
\$80088 \$80088 \$80088 \$80088 \$80088 \$800000 \$80000 \$80000 \$80000 \$80000 \$80000 \$80000 \$8000000 \$800000 \$800000 \$800000 \$8000000 \$8000000 \$800000000 \$8000000000 \$80000000000	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Retirement Workers Compensation Insurance Benefits Voraction Insurance Benefits Voraction Sick Accrual Payout Total Retirement Sick Accrual Payout Total Removement Total Removeme	16,271,507 16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 59,334 1,126,771 537,476 1,400 591,625 32,128 \$ 12,841,792 1,500 107,709 1,500 107,709 11,500 151,879 1,500 175,203 305,688 32,900 133,979 20,500 133,979 20,500 17,774 -7,680 46,871 4,000 19,551	110,248 \$ 121,455 14,560 358,288 58,123 3,827 1,406 66,281 - 26,172 \$ 583,746	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 - 3 403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	\$1,652 290,537 4,695 7,653 2,813 13,256 	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,084 14,031 5,156 39,768	\$ 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 4,695 13,256 13,236 13,256 13,	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	200,126 - 200,126 - 9,885 3,633 	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,013 703 39,768 39,768 18,770 15,162 \$ 386,423 139,907	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,870 1,055 79,537 37,939 29,364 5 699,295 87,000 300	30.416 13.0416 13.0416 13.0416 14.0416	11,478,4655 4,6959 6352,57 13,256 5,056 \$ 141,679	8 85,23 8 2,55 8 2,55 5 93 5 1 2,56 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	\$ 860,533 	\$ 1,358,823
\$0088 \$0088 \$0090 \$00916	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total	16,271,507 720,060 \$ 19,107,097 19,107,099 \$ 19,107,099 \$ 19,107,099 11,106 \$ 12,126 11,126,771 1,400 11,126,771 1,400 11,126,771 1,400 11,126,771 1,400 11,126,771 1,400 11,126,771 1,400 11,126,771 1,400 11,126,771 1,537,476 1,400 11,51,879 1,500 17,703 151,879 1,500 175,203 185,610 197,703 197,908 193,979 1,500 193,979 1,500 193,979 1,500 193,779 1,500	110,248 \$ 121,495 \$ 14,560 358,288 58,123 3,827 1,406 66,281	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 - 3 403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	\$1,652 290,537 4,695 7,653 2,813 13,256 	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,081 5,156 39,768 - - 27,323 706,856	\$ 430,487 \$ 65,520 4,695 9,248 3,399 13,256 6,233	363,645 57,095 - 4,695 12,436 4,571 13,256 - 6,323 - 26,855	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 \$3,000 14,977 4,695 7,334 2,695 13,256 6,223 17,017 224,874 \$	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	\$ 223,565 \$ 2	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,013 703 39,768 39,768 18,770 15,162 \$ 386,423 139,907	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,970 1,055 79,537 37,939 29,364 \$ 699,295 87,000 5,000	30.416 1 30.	17,478,4,699 4,6999 4,6999 63636 5323 5,050 \$ 141,679	8 85,23 8 2,55 8 2,55 5 93 5 1 2,56 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	\$ 860,533	\$ 1,358,823 \$ 1,358,823 \$ 1,358,823 \$ 1,358,823 \$ 1,358,823 \$ 1,358,823
\$60888 \$60888 \$60888 \$60888 \$60888 \$60888 \$60888 \$60800 \$600000 \$60000 \$60000 \$60000 \$60000 \$60000 \$60000 \$60000 \$60000 \$600000 \$60000 \$60000 \$60000 \$60000 \$60000 \$60000 \$60000 \$60000 \$600000	Cash Overages/Shortages Other Income - Taxable Student Union Fees Grant Revenue Total Retirement Workers Compensation Insurance Benefits Voraction Insurance Benefits Voraction Sick Accrual Payout Total Retirement Sick Accrual Payout Total Removement Total Removeme	16,271,507 16,271,507 720,060 \$ 19,107,099 494,634 5,741,365 3,695,825 399,044 161,991 59,334 1,126,771 537,476 1,400 591,625 32,128 \$ 12,841,792 1,500 107,709 1,500 107,709 11,500 151,879 1,500 175,203 305,688 32,900 133,979 20,500 133,979 20,500 17,774 -7,680 46,871 4,000 19,551	110,248 \$ 121,495 \$ 14,560 358,288 58,123 3,827 1,406 66,281	104,556 152,374 9,389 5,740 2,109 26,512 - 12,646 - 14,588	104,556 89,860 9,389 3,827 1,406 26,512 - 12,646 -	259,756 156,204 145,760 14,084 6,378 2,344 39,768 - 18,970 19,642 - 3 403,150	\$ 350,056 110,400 132,926 9,389 3,189 1,172 26,512 - 12,646 - 12,028 \$ 300,263 - - - - - - - - - - - - -	102,125 12,449 4,695 638 13,256 	\$1,652 290,537 4,695 7,653 2,813 13,256 	133,868 198,657 9,389 17,857 17,857 26,563 26,512 25,749 8,432,243 8,432,243 8,432,243	194,373 393,151 14,084 14,084 14,031 5,156 39,768	\$ 430,487 \$ 65,520 309,046 4,695 9,248 3,399 13,256	363,645 57,095 	10,852 62,400 140,694 4,695 6,378 2,344 13,256 - 6,323 - 12,387	105,577 53,000 14,977 4,695 4,695 13,256 13,236 13,256 13,	115,302 135,533 9,389 1,172 26,512 - - 12,646 - 12,028 - - 1315,772	\$ 223,565 \$ 2	53,000 128,445 4,695 4,145 1,524 13,256 - - 6,323 - 8,574	48,506 14,084 1,013 703 39,768 39,768 18,770 15,162 \$ 386,423 139,907	339,800 363,790 28,168 8,929 3,281 79,537 - - 37,939 - 35,444	481,432 	\$ 16,350,211	474,176 46,187 28,168 2,870 1,055 79,537 37,939 29,364 5 699,295 87,000 300	30.416 1 30.	17,478,4,699 4,6999 4,6999 63636 5323 5,050 \$ 141,679	8 85,23 8 2,55 8 2,55 5 93 5 1 2,56 8 91,276	- 43,000 10 - 4,699 11 311 131 18 11 1 1 1 1 1 1 1 1 1 1 1	- \$ 550,054 \$ 550,054 \$ 550,054	\$ 860,533	\$ 1,358,823

UNIVERSITY STUDENT UNION 2022-23 OPERATING BUDGET PROPOSAL BY DEPARTMENT AND ACCOUNT

AND ACCOUNT																													
	2022-23	31010	31020	31030	31040	31050	31070	31071	31072	31073	31074	31075	31076	31077	31090	31250	31300	31350	31600	32080	33010	33020	33030	33040	33050	33080	33200	35030	35050
		ity, Programs			Diversity &					RC Fitness and	SRC Membership		SRC Wellness	SRC Fitness				Technology			Accounting &		Human			Board of	Commercial		
Account Description		Leadership	Pride Center		Diversity & Inclusion	Dream Center	SRC Admin	SRC Facilities	SRC Intramurals	RC Fitness and Wellness	SRC Membership Services	RC Aquatics	SRC Wellness Center	SRC Fitness Programs		Summer Camp	Computer Labs	Support Services	Marketing	Reserves	Accounting & Finance	Administration	Human Resources	Operations	Guest Services	Board of Directors	Commercial Leased	Maintenance	USU RES
	(Er	PL) – Admin																											
660008 Interest Charges-Others		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
660009 Training Professional Developmen	nt 108,739	-	300	300	850	2,000	9.670	7.615	560	600	900	7.086	-	600	250	-	1.370	2,058	2.660	-	-	-	51,500	2.600	650	13.650	-		3,520
660010 Insurance Premium Expense	139,562	-	-	-	-	-	52,388	-	-	-	-	-	-	-	-	1,115	-	-		-	-	77,607	-	-	-	-	8,452		
660017 Advertising & Promo Publications	8,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,500	-	-	-	-	-	-	-	-	-	
660040 Bad Debt Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
660061 Building Maintenance	49,095	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	49,095	
660062 Custodial Services	1,218,234	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9,267	-	-	-	-	-	-	-	-	-	-	67,994	1,140,973	
660094 Depreciation on Leasehold Impr	45,955	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	45,955	-	-	-	-	-	-	-	
660095 Depreciation on Equipment	90,139	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	90,139	-	-	-	-	-	-	-	
660098 Depreciation on Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
660552 COS - Non Food	15,900	- 1	-	-		-				-	15,900	-	-		-	-	-	-				-	- 1		-		-	-	
660805 Books	300	-	-	-	-	-	-			-	-	-	-	-	-	-	-	-		-	-	-	300	-	-		-	-	
660807 Subscription	28,498		855	278	140	595	-		-	200	-	-	336		670	-	-	191	20,539	-	2,125	623	1,750	-	-		-	196	
660810 Workshops & Conference Fees	43,793		-	-		1,700	6,000		1,300	3,119	-	-	-		-	1,400	-	-		-		27,279	1,000	-	-		-	1,995	
660812 Other Rentals	29,920	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	25,420	-	-	-	-	-	-	-	-	-	4,500	
660813 Hospitality	5,157	-	500	200	-	-	500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,000	250	1,660	-	1,047	-	-	
660814 Building Supplies	183,833	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	183,833	
660815 Custodial Supplies	105,292	-	-	-	-	-	-	-	-	-	-	-	-	-	-	844	-	-	-	-	-	-	-	-	-	-	6,195	98,253	
660818 Program Food Costs	36,972	-	-	-	-	-	-	-	900	-	-	-	-	-	-	36,072	-	-	-	-	-	-	-	-	-	-	-	-	
660825 Equipment Repairs	138,220	-	-	-	-	-	-	18,963	-	-	-	-	2,000	-	-	-	12,029	31,544	525	-	-	-	-	1,000	-	-	-	61,159	11,000
660826 R & M Sports & Fitness Equipmen		-	-	-	-	-	-	5,675	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	31,600	
660829 Licensing Fees	4,138	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4,138	
660831 Handling Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
660834 University Dept Support	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000	-	
660835 Taxes & Licenses	2,964	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,964	-	-	-	-	-	-	-	
660841 Program Costs	700,169	78,800	36,530	28,450	136,700	26,704	-	5,720	3,000	4,550	-	18,122	3,500	2,050	212,700	57,733	5,000	-	47,500	-	-	850	18,000	5,000	500	8,760	-	-	
660842 Recruitment	10,639	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,139	-	-	-	-	-	-	7,500	-	-	-	-	-	
660880 Memberships	20,982	-	250	228	575	-	3,322	-	-	600	-	-	-	200	1,415	2,432	-	-	-	-	860	9,650	1,300	150	-	-	-	-	
660883 Credit Card Processing Fees	23,380	-	-	-	-	-	-	-	-	-	6,250	-	-	-	-	9,260	-	-	-	-	4,892	-	-	-	-	-	-		2,978
660884 Bank Charges and NSF	3,819		-	-					-				-	-		-	-	-		-	3,819		-						
660901 Office Supplies	46,531	500	50	100	300	2,000	300	100	-	250	100	100	100	100	1,000	-			6,056		875	30,600	-	1,600	800	200		400	1,000
660902 Computer Supplies 660903 COVID Operational Supp & Svcs	63,702	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	53,163	7,900	2,639	-		-	9,877	-	-	-		7,000	
	16,877	-	-	-		-	-	15.556	4.000	25.160	2.000	1 225	2 200	1.007	-	-	3,563	7 1 1 0	-	-	-	-	9,677	2 200	-	-			18,000
	94,937 30,892	-	150	50	400	1,000	560	15,556 738	4,000 3,500	25,169 1,807	2,050 591	1,235 2,744	2,389 986	1,607	600	-	3,563			-		-	-	2,200	5,184	-		12,000 10,738	18,000
	16,917		150	120	400	1,000	560	15,357	3,500	1,807	591	2,744	986	1,308	600	-	467	-		-	-	-		-	5,184	-		1,560	
660907 Operational Supplies - Towels 660913 Marketing	57,176	-	-	-		7,926	-	15,357	-	-	-	-	-	-	-	-	-	-	49,250	-		-	-	-	-	-		1,560	
660915 Professional Services	311,558	-	-	-		7,920	-		-	-	-	-	-	-	-	888	-	-	1,500		31,350	35,400	5,760	236,660	-	-			
660920 Subcontractor Svcs-University	54,212	-	-	-		-	-		-	-	-	-	-	-	-	000	-	-	1,500	-	31,330	35,400	3,760	230,000	-	-		54,212	
660960 R & M - Outdoor Pools	35,954	-	-	-		-	-		-	-	-	1.760	-	-	-	-	-	-	-	-	-	-	-	-		-		34,194	
660961 R & M - Outdoor Field	6,770		-			-	-	2,870	-	-	-	1,700	-	-				-		-				-		-		3,900	
660966 Referendum Expense	0,770		-			-	-	2,870	-	-	-	-	-	-				-		-				-		-		3,300	
660967 Penalties-Late Fees	-	-	-	-	-	-	-		-			-	-	-	-	-	-	-		_		-	-	-	-	-			
660968 Admin Contingency	121,377		-	-									-	-	-		-			121,377					-				
660971 Operating Reserves	121,377		-					-					-	-	-		-			121,377				-	- 1		-	-	
660978 Tuition-Books			-	-									-	-										-	-		-	-	
660997 Post-Retirement Expense	(42.847)		-	-									-	-							(42.847)			-	-		-	-	
Subtotal Operating Expenditure		79.300	\$ 38.635	\$ 29.726 \$	150.965	\$ 50,000	\$ 113.539	\$ 74.934	\$ 16,899	56.003	\$ 58.581 \$	34,037	\$ 9.310	\$ 12.470	\$ 216.885	\$ 137,482	\$ 75.592	\$ 340,326 \$	139.169	\$ 121.377		\$ 278,629 \$	167.701	\$ 262.672	\$ 7.134 \$	98.860	\$ 181.271	\$ 3,058,911 \$	\$ 147,732
	Total Exper \$ 19.107.099 \$	663.046			554 115	\$ 358.263	\$ 258.313	\$ 463,957	\$ 449.142 \$	762.859	\$ 483,762 \$					\$ 361.047				\$ 639,639 5									
	10tar Exper 3 13,107,033 3	303,040	JU0,JJ1	2 - 230,331 3	334,113	y 330,2 03 ;	230,313	7 403,337	\$ 443,142 \$	702,033	y 403,702 ş	322,313	200,039	y 237,394	, , , , , , , , , , , , , , , , , , , ,	J J01,047	233,333	720,743 3	2,030,038	y 033,033 3	1,233,307	377,324 \$	093,099	UCC, POP	20/4TE 3	2/1,30%	C 101/271	4,302,210 3	1,300,333

Net Financial Activity \$ 0 \$ [541,551] \$ [290,591] \$ [294,359] \$ [829,591] \$ [294,359] \$ [829,359] \$ [829,359] \$ [829,359] \$ [423,139] \$ [430,757] \$ [426,192] \$ [712,389] \$ [53,275] \$ [468,430] \$ [628,307] \$ [237,044] \$ [639,698] \$ [1,036,058] \$ [639,699] \$ [1,036,058] \$ [977,924] \$ [893,899] \$ [404,350] \$ [98412] \$ [171,304] \$ 368,783 \$ [4,233,194] \$ [1,231,955] \$ [71,004] \$ [1,036]